December 2, 1976

Honorable Chairman and Members of the Marquette County Board of Commissioners Marquette, Michigan

Ladies and Gentlemen:

A meeting of your Personnel Committee was duly called and held on December 2, 1976 and copies of the minutes of that meeting have been furnished to all members of the Board of Commissioners and a copy of the minutes is attached hereto and made a part of this report.

PERSONNEL COM	ITTEE	
		Chairman

The Personnel Committee was duly called and held on December 2, 1976 at 7:00 p.m. in the County Courthouse.

Present: Commissioners Leadbetter, Cheatham, Goldsworthy, Alderton, Gaboury, Farrell and Anderson.

Absent: None.

In Attendance: Henry Skewis, County Clerk; James Sodergren, County Treasurer; Gary Yoder and Michael Madden of the Controller's Office; Commissioner May; Dave Hillier, Maintenance Supervisor; Paul Nykanen, Register of Deeds; and Sheriff William G. Lasich.

Chairman Leadbetter called the meeting to order.

James Sodergren noted the Treasurer's budget allows for an additional Account Clerk in 1977 and he will be posting the new position in January. He stated a competency test indicating ability or training in accounting should be considered and suggested contacting NMU for such a test.

Henry Skewis felt with a 90 day probationary period time would be wasted finding a qualified person to fill the position and that a competency test would decrease the possibility of this occurring.

It was noted by Commissioner Alderton that the subject would have to be included in the union negotiations.

 ${\tt Mr}_{\bullet}$ Sodergren passed around a sheet regarding sick leave in the Treasurer's Office for the committee's information.

Discussion was then held on the Accounting Division. In maintaining the general ledger in the Accounting Division, Mr. Sodergren felt the Deputy Treasurer should do this three to four days a month on an extra time basis. He cannot dispense with the Deputy Treasurer during regular hours and she has indicated she will do it on an extra time basis.

Mr. Sodergren informed the committee H.B. 4674 will affect the Treasurer's Office and tax sale. More work will be created as under the bill the Treasurer's Office must notify anyone who might have an interest in the property, in addition to the owner, 120 days prior to the sale.

Mr. Sodergren stated part-time money for his department has been exhausted and would like to transfer money for this part-time position from Printing and Binding for the remainder of the year.

Mr. Sodergren informed the committee he is making binders he has available for use by other departments since his department cannot use them. Mr. Sodergren then left the meeting.

It was moved by Commissioner Alderton that the Personnel Committee recommend to the Budget and Executive Committee that they authorize a line transfer of \$600.00 from Printing and Binding to Part-Time Salaries for the month of December, 1976, supported by Commissioner Cheatham and carried unanimously.

Mr. Skewis submitted a list of Board appointments which will be expiring in the near future for the committee's information. He stated some out-going commissioners also sit on different committees for the Board.

Mr. Skewis stated a person in his department is interested in the Accounting Division. He informed the committee that two people in his department now work 150% of their combined time on accounting type activities. Mr. Skewis then left the meeting.

Personnel Committee December 2, 1976 Page 2

Gary felt the Accounting Division should be a separate entity and that there should not be a person from the Treasurer's Office working three or four days on the general ledger. By establishing 2½ positions the Treasurer's Office could have a half-time position and the same person could then work half-time in the Accounting Division.

The Accounting Division will be set up as soon as the Annex is opened. The general ledger, distribution book, etc. will be handled as they are now until they are put on the machine. Programming the computer will be done gradually.

According the Gary, the machine should arrive by the end of December and the company will train personnel to use the machine.

The Controller's Office will still over-see the operation. Gary stated all duties currently done in the Controller's Office will not be turned over to the Accounting Division, nor will their office spend a specific portion of time in the Accounting Division. He added the Senior Account Clerk would be responsible for the efficient operation of the office.

Gary stated once the machine is in full commission account standings will be known two to three days after the end of the month.

Gary noted there is no money budgeted for personnel in the Accounting Division and over-time money will be necessary should the Deputy Treasurer work in the division three or four days per month.

It was noted by Michael Madden that job descriptions for the positions were received from CUPPAD.

It was moved by Commissioner Anderson, supported by Commissioner Gaboury to recommend to the Budget and Executive Committee that 2½ positions be created for the Accounting Division. The motion was carried unanimously.

It was noted that there will not be 2½ new positions established for the division as one position will be transferred from an existing department to fill one of available positions in the Accounting Division.

Paul Nykanen then entered the meeting to discuss the proposed reduction of the staff in the Register of Deeds Office.

Commissioner Leadbetter stated that a letter had been received from the Bar Association regarding the possible reduction of the personnel.

Mr. Nykanen informed the committee that between January 1, 1976 and November 30, 1976 3,274 deeds were recorded; 4,190 mortgages were recorded; and 805 miscellaneous records were recorded, totalling 8,269. During the same period in 1975 6,849 instruments were recorded. According to Mr. Nykanen, more than \$95,600 in revenues have been received in the Register of Deeds Office during the past five years.

Mr. Nykanen stated the tract index has not been kept up and postings for mortgages and miscellaneous records are behind. He stated the public uses the tract index in addition to attorneys, bankers, realtors and the Equalization and Tax Roll Departments.

Commissioner Goldsworthy asked if the problem of posting would be eliminated by opening books to the public for specific hours each day. Mr. Nykanen stated this would help the situation.

Personnel Committee December 2, 1976 Page 3

The possibility of negotiating with the union to change hours of one employee so that she could have an uninterrupted hour of work in the early morning was mentioned.

It was noted that the Bar Association had stated an additional half-time person could be used, however, Mr. Nykanen feels the present staff will be sufficient for the time being. Mr. Nykanen then left the meeting.

Dave Hillier was present to discuss possible additions to his staff. He is interested in establishing a new position of half-time custodian and half-time maintenance person. Gary stated four new positions are in the budget for 1977 one of which could be used for this position. Michael Madden stated there is money in the budget to cover such a position.

Mr. Hillier noted he would like the position for the first of the year. Commissioner Leadbetter stated a preliminary job description is necessary and rate of pay must be established in conjunction with the union negotiating committee.

It was moved by Commissioner Alderton, supported by Commissioner Goldsworthy and carried unanimously to set up a job description for maintenance person.

Mr. Hillier then left the meeting and Sheriff Lasich entered to discuss a grievance filed by the Sergeant's union regarding a temporary position created in the Sheriff's Department.

It was moved by Commissioner Anderson, supported by Commissioner Alderton and carried unanimously that the grievance be denied on the basis of information provided and in that the position will terminate at the end of 1976.

The subject of the position of Register of Deeds Office was re-introduced.

It was moved by Commissioner Cheatham, supported by Commissioner Goldsworthy and carried unanimously to recommend to the Budget and Executive Committee that a position of full-time clerk in the Register of Deeds Office be established.

Communications from Thomas Casselman and Henry W. Sherry, Gwinn Area Community Schools regarding the proposed reduction of Juvenile Division staff and recommending that this person not be eliminated were read.

Information was submitted by the Controller's Office on the case load of six Michigan counties' Juvenile Divisions showing the amount of staff, cases, etc. for the committee's information. Discussion was held by the committee on the data provided in the report.

It was moved by Commissioner Gaboury and supported by Commissioner Cheatham to recommend to the Budget and Executive Committee to reinstate the position of Probation Officer in the Juvenile Division in the 1977 budget. The motion was unanimously carried.

A communication from Henry Skewis noting that Jeannette Erspamer's probation period has ended was read. Mrs. Erspamer is employed in the County Clerk's Office. The communication will be filed.

A letter from Judge DeFant concerning a wage increase for the senior child care worker in the Youth Home was read and discussed. It was moved by Commissioner Anderson and supported by Commissioner Goldsworthy to table the matter so that the new Probate Judge can be contacted regarding supervision of the Juvenile Division. The motion carried unanimously.

Personnel Committee December 2, 1976 Page 4

A communication from Lyn Johnson concerning the salary of Bruce Graham, Plumbing Inspector, requesting that the position be given the same salary as that of Electrical Inspector, was read.

A special conference will be held with the union negotiating committee to discuss salary rates for the Account Clerk II position, Maintenance Person and Plumbing Inspector.

A communication from Blue Cross-Blue Shield regarding revisions made in the Master Medical Program was noted. The controller noted that the rates will increase by 25%.

Advertising for management and labor magazines were noted and referred to the Controller's Office.

The subject of honoring long time employees was discussed. Gary noted that he had received a call from Commissioner Coombs who recommended awards for 15 years and 25 years of service. This will be discussed at the January meeting.

In regard to the up-coming arbitration conference it was felt the department head involved and the Chairman of the Personnel Committee should attend. It was so moved by Commissioner Alderton, supported by Commissioner Goldsworthy and unanimously carried.

A brief discussion on raises for department heads and salaried personnel was held. Commissioner Leadbetter noted that this has been done following union negotiations. This subject will be tabled until January on a motion by Commissioner Goldsworthy, supported by Commissioner Gaboury and carried unanimously.

It was moved by Commissioner Anderson, supported by Commissioner Alderton and carried unanimously to recommend to the Budget and Executive Committee that the salary of the Board's secretary be set at \$10,111.00, retroactive as of 90 days after date of employment.

There being no further business before the committee, it was moved by Commissioner Anderson, supported by Commissioner Gaboury and carried unanimously to adjourn.

Respectfully submitted,

Karen Chulh

November 23, 1976

Honorable Chairman and Members of the Marquette County Board of Commissioners Marquette, Michigan

Ladies and Gentlemen:

A special meeting of your Personnel Committee was duly called and held on November 23, 1976 and copies of the minutes of that meeting have been furnished to all members of the Board of Commissioners and a copy of the minutes is attached hereto and made a part of this report.

Chairma

A special meeting of the Personnel Committee was duly called and held on November 23, 1976 at the County Courthouse.

Present: Commissioners Anderson, Cheatham, Farrell, Gaboury, Goldsworthy and Leadbetter.

In Attendance: Commissioners Doucette and May.

The meeting was called to order by Commissioner Leadbetter.

Chairman Leadbetter explained to the committee that a special meeting was called for the purpose of holding a special conference with the union. The union contract calls for a special conference whenever there is an elimination or lay off of any job.

The 1977 budget calls for the elimination of 2% positions: A Juvenile Division officer, clerk in the Register of Deeds Office and a half-time clerk in the Friend of the Court's Office.

It was explained that the decision to eliminate these jobs is a management decision and was based on a lack of funds to maintain the positions. Of the three positions there has been a lot of discussion and information received on the Juvenile Division and Register of Deeds positions with no information or discussion being held on the Friend of the Court's position.

The chairman then read communications received regarding the various positions.

a) Communication from the County Bar Association regarding the Register of Deeds position explained that the Register of Deeds Office maintains a Tract Index. The tract index provides easy access to deeds and mortagages. At the present time tract index entries are about 1500 behind. The Bar Association feels this tract index is very important and if the position is eliminated the tract index would not be kept up at all. b) Communication from the Assistant Principal at Ishpeming High School regarding the Juvenile Division position explained that the Juvenile Division is very helpful in working with truancy and truancy related matters in high schools in the area. The communication requests that the Board take a hard look at this job before it is eliminated.
c) Communication from the Principal of C.L. Phelps Intermediate School in Ishpeming expressed the same sentiment as related in the communication from Ishpeming High School.

The committee then briefly discussed the Budget and Executive Committee's decisions which were reached in arriving at the elimination of these three positions. The Budget and Executive Committee had been told that Mr. Merckx was working half-time as a Probation Officer and half-time at the Youth Home. When he became the full-time Youth Home Supervisor his half-time position was replaced with a full-time one. The Budget and Executive Committee felt that when this position was cut from the budget they were eliminating a half-time position.

The Budget and Executive Committee decision to eliminate the half-time clerk in the Friend of the Court's Office was based on a recommendation made by the department head involved.

The decision to eliminate the position in the Register of Deeds Office was based on similar reasons to that of the elimination in the Juvenile Division. The Register of Deeds was given a half-time position in the 1976 budget. The department head waited until July and hired a full-time person for the remainder of the year. The Budget and Executive Committee assumed that in cutting the position they were cutting a half-time position.

Personnel Committee Special Conference November 23, 1976 Page 2

At this point union representatives Bart Bourque, Donald Kauppila, Richard Normand, Jack LaSalle and Robert O'Brien together with Juvenile Division Director Shari Platt and Probate Judge-Elect Michael Anderegg joined the meeting for a special conference.

Chairman Leadbetter then explained to all present that the contract calls for a meeting when lay offs occur. He stated that at this time there is no money in the budget to cover these position and that a lack of funds was the reason they were eliminated. He explained the Budget and Executive Committee's reasoning behind the eliminating of the jobs.

The union representatives then passed out to the committee members information regarding the Juvenile Division. The information included a brief listing of the duties of each Probation Officer, information on case load, and other information from the department. This same communication explained that Mr. Merckx was a full-time Probation Officer and worked at the Youth Home in his off time.

An information sheet was passed out showing the number of Probation Officers in the department from 1969 through 1975. This sheet showed in 1969, 1970 and 1971 there were three Probation Officers. This was increased to four in 1972 and has remained that way through 1976.

After relaying this information to the Board the union held a brief caucus, during which time the Board talked to Mr. Anderegg.

Mr. Anderegg gave his views and comments on the need for retaining the position in the Juvenile Division. He stated that one of the reasons he was elected was the concern of the electorate about juvenile problems. If there is a decrease in the Juvenile Division staff the juvenile problems will increase rather than decrease. He mentioned that the Director, Mrs. Platt, does not have any case load. All cases are handled by the Probation Officers. He noted that if because of the lay-off even one juvenile has to be institutionalized this would cost in the neighborhood of \$14,000 to \$15,000 for a year, which is more than the County would save in the salary.

He also stated that the average case load per Probation Officer is 46. At this point the union representatives rejoined the meeting and gave their response to the proposed lay offs.

The union representatives stated that they do not oppose the lay off of the half-time clerk in the Friend of the Court's Office. They feel this is a legitimate and justifiable lay off. They are opposed to the lay offs of the other two positions. They feel that there may not have been sufficient information and study done before reaching a decision to lay these positions off.

They feel that the information presented deals very clearly with the fact that the position is needed in the Register of Deeds Office; there is work that is getting behind. They feel that they have presented sufficient information to show that the Juvenile Division officer position is needed. It was mentioned that they would have copies of payroll information that Mr. Merkox was a full-time Probation Officer.

Board representatives mentioned to the union the tract index in the Register of Deeds Office, which seems to be the major problem area, is not required by law to be maintained.

Personnel Committee Special Conference November 23, 1976 Page 3

Board members mentioned that they would review the information and will have a recommendation forthcoming at their December 2, 1976 meeting. If the committee decides that the positions should be maintained their recommendation would go to the Budget and Executive Committee who would then have to find the money to maintain the positions.

The union representatives then left the meeting.

The Controller was directed to invite Register of Deeds Nykanen to the December 2, 1976 meeting to discuss the work load of his office. The Controller was further directed to work out the information on the Juvenile Division and the Register of Deeds Office for presentation at their December 2, 1976 meeting.

There being no further business to discuss, it was moved by Commissioner Gaboury, supported by Commissioner Goldsworthy and carried unanimously to adjourn.

Respectfully submitted,

Secretary of yoden

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November 4, 1976

Honorable Chairman and Members of the Marquette County Board of Commissioners Marquette, Michigan

Ladies and Gentlemen:

At the November 4, 1976 meeting of your Personnel Committee communications from Michael F. DeFant, Judge of Probate, and Donald Merckx, Supervisor of the Marquette County Youth Home, concerning the hourly wages of part-time Child Care workers at the Youth Home were read. They requested that those workers employed at the Youth Home for one year receive an increased hourly wage from \$2.50 per hour to \$3.00 per hour.

Following a discussion the committee felt a wage increase should be provided for those workers having been employed for 90 days, to coincide with the probation period for other County employees, and that new employees begin at 90% of that amount per hour. Your Personnel Committee recommends to the Board, on a motion by Commissioner Anderson, supported by Commissioner Cheatham, and unanimously carried, that part-time employees of the Youth Home be paid \$3.00 per hour 90 days after employment and that new employees working part-time at the Youth Home receive 90% of that amount.

Respectfully submitted,			
PERSONNEL COMMITTEE			
	190	•	Chairma

The Personnel Committee was duly called and held November 4, 1976 at 7:00 p.m. at the County Courthouse.

Present: Commissioners Leadbetter, Alderton, Cheatham, Gaboury, Goldsworthy, and Anderson.

Absent: Commissioner Trapp.

In Attendance: Gary Yoder.

Commissioner Leadbetter read a memo to Judge DeFant from the Controller dated October 26, 1976 regarding Edrie Merckx' vacation time. The memo stated that Mrs. Merckx would have earned five days of vacation time on February 1, 1977 and took ten days in April of 1976 which necessitates a salary deduction. According to the Controller's records Mrs. Merckx became a full-time employee February 1, 1976.

A memo from Judge DeFant dated October 28, 1976 to the Controller regarding the same subject was also read by Commissioner Leadbetter stating that the acceptance of Mrs. Merckx' delayed retirement fund deductions indicated she was a full-time employee.

Gary Yoder stated there is nothing in the union contract that an employee must be full-time to pay into the retirement fund. He noted that Mrs. Merckx' back retirement was paid this summer and was done through the Juvenile Division and Clerk's Office. Gary has checked with the Retirement Board who informed him that the law does not include people paid wholly on a fee basis. Up to February 1976 Mrs. Merckx was paid on a fee basis. He stated the County can go through the Retirement Board and get the money returned if so desired.

Gary also talked to Robert DeRoche regarding this subject. Mr. DeRoche stated if Mrs. Merckx had been considered full-time vacation, etc. would have been started long ago. Mr. DeRoche believes the money should be returned because the situation was dealt with improperly. Gary added the Retirement Board will not take any action if the County does not.

The Committee felt the Controller had made the right decision. Commissioner Leadbetter stated she worked on a fee basis prior to February 1976. Mrs. Merckx was asking for recognition from time hired. She has been working since 1969.

It was moved by Commissioner Cheatham, supported by Commissioner Alderton and carried unanimously that the Controller's decision was proper and should be sustained.

Gary stated that County employees pay 3% of the first \$4,200.00 they earn per year toward retirement and 5% after that. The County pays 61% and 9% respectively.

It was moved by Commissioner Alderton and supported by Commissioner Goldsworthy to notify the Michigan State Municipal Retirement System to make the corrections regarding Mrs. Merckx.

Commissioner Alderton asked if similar situations exist. Gary stated this is the only case on a fee basis payment schedule as far as he knows.

A communication from the Environmental Quality Committee regarding the Animal Control Officer job description was read. The letter stated the Animal Control Officer, in the opinion of the Environmental Quality Committee, was not intended to be in charge of items 2 and 3 of the description which states the officer oversees the maintenance of the shelter and dogs brought to the shelter and disposes of the dogs after prescribed time limits.

Personnel Committee November 4, 1976 Page 2

Commissioner Goldsworthy stated overseeing is not the same as operating the facility and if these duties were turned over to the Humane Society the County would have no responsibility. He added the agreement between the Humane Society and the County was that the County would provide \$10,000.00 and the Humane Society would build the shelter and operate it. He noted the County has now allocated \$20,000.00 for the shelter. The Humane Society has stated there will be no problem in operating the shelter.

The Personnel Committee felt the officer should have authority to inspect and oversee the facility. Commissioner Leadbetter stated the description should remain as is fow now and if problems come up in the future they can be discussed with the Humane Society.

Commissioner Alderton stated the officer would be a go-between person between the shelter and the Board. The Environmental Quality Committee will be notified that the committee does not see any need to change the description at this time and their intent in using the word oversee is that the Animal Control Officer will be responsible for reporting to the County Board on the operation and condition of the shelter. It is not intended that the officer have authority over the Humane Society.

A grievance has been filed by Members of Local #2914 stating the fence on Spring Street is unsafe. The grievance stated that on October 25, 1976 Robert O'Brien met with Gary regarding this and had been informed the matter would be taken care of by November 1, 1976, however, no action has been taken.

Gary stated Tom Shaw has said he will send a letter to the union stating as soon as the black topping is done the fence will be taken down. He mentioned this will take a week or two.

Commissioner Leadbetter felt the grievance should be denied but the fence should be maintained properly. A letter will be forwarded to Robert O'Brien stating the fence will be removed in two or three weeks and Tom Shaw has been informed of the situation.

A letter from Judge DeFant was read requesting that Child Care Workers' salaries be increased from \$2.50 to \$3.00 per hour, to be effective as soon as possible, for those working more than one year. A memo from Don Merckx was also read stating all Child Care Workers are on the same salary and as several have worked more than one year he does not feel they should be earning the same amount of those just beginning. It was noted Child Care Workers are not members of the union.

Commissioner Anderson stated increases should be effective after 90 days of employment, not one year, to coincide with other County employees.

These positions are part-time and one-half of the salaries are paid by the County. It was noted that new employees start at 90% whether part-time or full-time.

It was moved by Commissioner Anderson that the committee recommend to the Board that part-time employees of the Youth Home get \$3.00 per hour after 90 days of hire and that new employees, working part-time at the Youth Home, receive 90% of that amount.

Gary informed the committee the Child Care Workers had received a raise from \$2.25 to \$2.50 in January, 1975. The motion was then carried unanimously.

A job description for switchboard operator was then discussed. Commissioner Leadbetter read a 1965 job description from the Michigan Employment Security Commission listing the duties of the position. Job descriptions from Branch and Jackson Counties listing the general description and typical duties were also read.

Personnel Committee November 4, 1976 Page 3

Gary stated a person from the Social Services Department will be meeting with the County Lands and Buildings Committee this month regarding the telephone system in the Annex. Gary also noted a few phones will be connected with the Sheriff's Department but they will not be included in the switchboard set-up.

Discussion was held on the description of switchboard operator. It was felt the Branch County description could be used by eliminating items $\mathfrak Z$ and $\mathfrak Z$ which state the individual would do general typing for the Controller and other offices and that the duties would include sorting and delivering mail.

It was moved by Commissioner Goldsworthy to do the above, supported by Commissioner Anderson and carried unanimously.

The description is as follows:

TITLE: Receptionist - Switchboard Operator

General Summary: Under supervision of the Controller, operates a centralized switchboard facility, receiving all incoming calls and referring them to appropriate office. Greets visitors, provides them with information and/or directs them to the proper person of office. Does general typing.

Typical Duties

- 1. Assists callers by providing them with information or referring their calls to the appropriate office.
- 2. Receives visitors, ascertains their wants, and directs them accordingly.
- \mathfrak{Z}_{\bullet} May assist employees in placing outgoing calls, and transfers calls at their request.
- 4. May take and relay messages for employees.
- 5. Breaks out monthly phone bill and charges appropriate department.

The above statements are intended to describe the general nature and level of work being performed by people assigned this classification. They are not to be construed as an exhaustive list of all job duties performed by personnel so classified.

A letter from Michael Zorza to Sgt. Dean Van Natter, Emergency Services Division, E. Lansing, MI was read stating Major Charles H. Carlson USAR is interested in participating in the Defence Civil Preparedness Mobilization Designee Program and has been interviewed by Mr. Zorza. Mr. Zorza stated in the letter Major Carlson would be a welcome addition to the staff.

Commissioner Anderson will discuss the situation with Mr. Zorza so that additional information can be obtained.

As there was no further business to attend to, it was moved by Commissioner Alderton, supported by Commissioner Anderson and unanimously carried to adjourn.

Respectfully submitted,

Secretary Chubh

October 7, 1976

Honorable Chairman and Members of the Marquette County Board of Commissioners Marquette, Michigan

Ladies and Gentlemen:

A meeting of your Personnel Committee was duly called and held on October 7, 1976 and copies of the minutes of that meeting have been furnished to all members of the Board of Commissioners and a copy of the minutes is attached hereto and made a part of this report.

Respecti	fully sub	mittea,	
PERSONNE	I COMMIT	TEE	
			Chairman

The Personnel Committee meeting was duly called and held on October 7, 1976 at 7:00 p.m. at the County Courthouse.

Present: Commissioners Leadbetter, Gaboury, Goldsworthy, Trapp, Anderson, Cheatham and Alderton.

Absent: None.

A letter from Jack LaSalle, Staff Representative, Michigan Council #11, AFSCME requesting possible dates to begin contract negotiations for the Sheriff's union was read by Commissioner Leadbetter. It was noted that the contract expires at the end of the year.

After some discussion it was decided a letter will be forwarded to Jack LaSalle indicating either Monday, October 18th or Wednesday, October 20th would be acceptable for the initial meeting.

Commissioner Leadbetter read a memo from the Controller's Office regarding a back pay request by Al Trudgeon. Gary Yoder provided the various possibilities in which Mr. Trudgeon felt back pay could be tabulated for the committee's study.

It was noted that at one time Mr. Trudgeon had been deputized because he worked with inmates. However, during the period under discussion he no longer had deputy duties.

Following discussion, it was moved by Commissioner Trapp that the request for back pay be denied, supported by Commissioner Anderson and carried unanimously. It was felt that Mr. Trudgeon should be notified that the position would have been red-lined.

The committee then studied an Animal Control Officer job description provided by MAC. Houghton County had sent a communication saying they did not have a job description but their Animal Control Officer would be available to meet with the committee, or his operation could be observed.

After review and discussion of the description provided by MAC the committee made various modifications to the description to read as follows:

ANIMAL CONTROL OFFICER

General Summary: Under the general direction of Sheriff and/or Prosecuting Attorney, serves as an enforcement officer of state and county animal control laws. Oversees the maintenance and operation of the animal shelter.

Typical Duties

- 1. Captures and impounds stray, unlicensed, or uncontrolled animals, utilizing tranquilizer guns, traps, and other devices. May entail hunting and destroying vicious animals.
- 2. Responsible for the overseeing of the operation of the County Animal Shelter.
- 3. Oversees the maintenance of all dogs brought to the shelter, and disposes of dogs after prescribed time limits.
 - 4. Responsible for the inspection of the Animal Shelter.
- 5. Animal Control Officer will be responsible for the operation and maintenance of the Animal Control vehicle.

The above statements are intended to describe the general nature and level of work being performed by people assigned this classification. They are not to be construed as an exhaustive list of all job duties performed by personnel so classified.

Personnel Committee October 7, 1976 Page 2

It was moved by Commissioner Anderson to accept the job description of Animal Control Officer as discussed by the committee, supported by Commissioner Goldsworthy and carried unanimously.

It was noted that some departments will lose positions should the 1977 budget be approved at the next Board meeting. The Controller will notify these departments after approval of the budget.

The position of Personnel Director was briefly discussed. It was noted that this had been tabled in the Budget and Executive Committee.

It was noted a list of arbitrators for a grievance filed by a County employee will be arriving in the near future.

Various job descriptions for a switchboard operator will be obtained for the committee's study in establishing a description for Marquette County.

There being no further business to come before the committee it was moved by Commissioner Trapp, supported by Commissioner Goldsworthy and carried unanimously to adjourn.

Respectfully submitted,

Secretary Chubh

September 21, 1976

Honorable Chairman and Members of the Marquette County Board of Commissioners Marquette, Michigan

Ladies and Gentlemen:

A special meeting of your Personnel Committee was conducted on September 21, 1976 at which time discussion was held concerning the establishment of a more effective means of serving civil process papers.

As a result, your committee recommends that the service of civil papers be left to the discretion of the Sheriff. However, all legal work done during working hours will be considered County business and fees collected will be turned over to the County Treasurer.

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A special Personnel Committee meeting was duly called and held on September 21, 1976 at the Courthouse at $7:00~p_{\bullet}m_{\bullet}$

Present: Commissioners Leadbetter, Alderton, Cheatham, Gaboury, Goldsworthy and Anderson.

Absent: Commissioner Trapp.

In Attendance: Don Kauppila, Robert Cardoni, Bart Bourque, Michael Madden, Gary Yoder, and Sheriff Lasich.

Gary Yoder informed the committee that Mr. Trudgeon had called him in regard to his request for back pay and the letter he had received from the committee stating back pay was not due. Mr. Trudgeon has talked to Labor Relations Board representatives, and if necessary he will appeal to that Board for aid.

Mr. Trudgeon stated in the phone conversation with Mr. Yoder that he had voted in the union election. Gary stated his position was not included in union negotiations, however.

Commissioner Leadbetter said the committee should be advised by Mr. Trudgeon as to how he computes the back pay he believes is due him. The Controller will check into this matter.

A discussion was held on which day the Courthouse should close to celebrate Veterans' Day and it was decided November 11th is the best option as the State courts will be closed that day. Gary will send out a memo to the various offices to that affect.

The committee held a special conference regarding job classifications.

Sheriff Lasich then joined the meeting to discuss procedures for serving civil process papers. Commissioner Leadbetter stated this subject had been discussed at a recent Personnel Committee meeting and asked for the Sheriff's views on the current procedure.

Sheriff Lasich stated the current policy requires that the serving of legal papers be done during regular working hours, as County business, and fees collected are turned over to the County Treasurer. Some problems have been encountered with this policy, according to the Sheriff.

Sheriff Lasich stated civilians could be hired to serve these papers. However, he believes someone cannot be hired for fees and mileage only, but should be given a monthly salary in addition. Some papers do not have fees and mileage attached and a monthly salary would make up for these situations.

Sheriff Lasich stated the usual fee for delivery is \$3.00 although this varies. The fees are set by statute and mileage is usually paid for one way travel only.

It was moved by Commissioner Goldsworthy and supported by Commissioner Cheatham that the committee recommend to the Board that the service of civil papers be left to the discretion of the Sheriff, however, all legal fees collected during working hours by County employees shall be turned over to the County Treasurer. The motion was unanimously carried.

Commissioner Leadbetter stated the grievance filed by Deputy Boase in regard to his five day suspension has been taken to arbitration.

It was noted by Sheriff Lasich that the written communication sent to Deputy Boase stating the reasons for suspension were no different then the verbal ones given in the presence of his steward.

Special Personnel Committee September 21, 1976 Page 2

It was moved by Commissioner Alderton and supported by Commissioner Anderson that the County arbitrate the grievance filed by Deputy Boase. The motion was carried unanimously.

Commissioner Leadbetter stated a policy for travel expenses is necessary. He mentioned setting up a meals allowance of \$2.50 for breakfast; \$3.50 for lunch; and \$6.00 for supper when County employees are traveling on County business. Receipts would not be required under this policy.

Commissioner Goldsworthy questioned if such a policy would include overnight lodging. The committee felt that since problems have not arisen in this area the current practice should remain in affect.

The subject of travel advance for such trips was discussed briefly and the Sheriff suggested a cash fund be established for this purpose.

It was moved by Commissioner Cheatham, supported by Commissioner Anderson and unanimously carried that the Controller be instructed to circulate a letter indicating a new policy for County travel expense has been established allowing \$2.50 for breakfast; \$3.50 for lunch; and \$6.00 for supper.

The committee studied Personnel Committee minutes dated August 26, 1974 which dealt with the salary of Florence LeMay, Deputy Treasurer. The minutes stated a discussion was held and a motion carried that the salary of Deputy Treasurer be increased in addition to the across the board increase given to all employees in view of the "tremendous and complicated expansion of her duties".

It was moved by Commissioner Anderson and supported by Commissioner Cheatham that a letter be sent to Mrs. LeMay stating the Personnel Committee on August 26, 1974 had taken action to compensate for the additional time she worked while Deputy Treasurer. The motion was carried unanimously.

There being no further business to discuss the meeting was adjourned on a motion by Commissioner Gaboury, support by Commissioner Goldsworthy, and an unanimous vote.

Respectfully submitted,

- Kares Chubb Secretary A Personnel Committee meeting was duly called and held on September 21, 1976 in which a Special Conference was conducted concerning job classifications.

Present: Commissioners Leadbetter, Anderson, Goldsworthy, Alderton, Cheatham and Gaboury.

Absent: Commissioner Trapp.

In Attendance: Don Kauppila, Robert Cardoni and Bart Bourque.

Commissioner Leadbetter reviewed letters received from Don Kauppila on September 15, 1976 and September 17, 1976 regarding Bart Bourque's and Robert Cardoni's request for reclassification, which stated the letters were in compliance with Step 3, Article 10 "Grievance Procedure" of the union contract. Mr. Kauppila felt the jobs should be re-negotiated as an error may have been made in the original classifications.

It was noted that the two bailiffs are not making the same salary; Mr. Bourque's is higher than Mr. Cardoni's. Bart Bourque's job has been red-lined and Robert Cardoni is earning what he should according to the job study. Commissioner Leadbetter stated Bart is making more then the classification designated as the proper salary.

Mr. Bourque, Mr. Cardoni and Mr. Kauppila then joined the meeting.

Commissioner Leadbetter referred to the letters read previously from Mr. Kauppila regarding the job classifications. Mr. Kauppila stated he errored when referring to a grievance procedure as this was not actually the case.

Mr. Kauppila is aware the classifications were agreed by the union but has been made aware in conversations that as a result of insufficient information errors may have been made in the classifications.

Mr. Bourque stated he was originally hired as Court Security Officer, not as Bailiff. Hence, his job technically has not been classified by the union and he feels the title of Judicial Aid would be more appropriate as he has been doing investigative work for the judges and more coordinating work. Mr. Bourque stated the classification was a blow to his pride as he was one of the few people who did not get a raise.

Mr. Cardoni then presented his views. He presented copies of a job description he was given when originally hired by Judge Hill and the CUPPAD job description form he had filled out for the classification study. He also verbally listed additional duties he had been delegated or assumed since the job study was done.

- 1. Granting excuses to jurors, which the Judge had done in the past.
- 2. Maintenance and review of the Court calendar. This used to be a function of the Prosecuting Attorney's Office according to Mr. Cardoni.
- 3. Resolves problems before trials commence.
- 4. Advises Prosecuting Attorney if reductions should be made
- in the event a case will not hold up in Court.
- 5. Handles correspondence from the Court Administrator, DNR, Air Force, etc.
- $6.\$ When Mr. Thomas is not available many calls are referred to $\mbox{him.}$
- Handles correspondence from County Jail inmates who plead not quilty.
- 8. Works with Small Claims Court.
- 9. Civil and criminal motions are filed with him. He reviews files in civil cases.
- 10. News media requests are filed with him.
- 11. Advises Judge of defendants' history and any other available information.
- 12. City Ordinance violations have been assigned to him for scheduling and overseeing.

Special Conference September 21, 1976 Page 2

Mr. Cardoni stated he is a sworn deputy with jurisdiction in the District Court area and Jail with respect to prisoners.

Mr. Cardoni stated a Deputy Sheriff earns \$10,600.00 and has one-tenth of his duties. Mr. Cardoni transports prisoners to Court by himself and feels he is more responsible for security than deputy sheriffs. He believes the title of Bailiff is not a correct label for his duties and stated he would be more correctly titled Administrative Assistant to the Judge.

The additional duties have occured in the last year. He does not directly handle resolution of City Ordinance violations but schedules cases and makes sure people are present.

Don Kauppila stated decisions made by Mr. Cardoni are administrative and feels the Negotiating Committee was not fully appraised of his duties.

 ${\tt Mr}_{\:\raisebox{1pt}{\text{\circle*{1.5}}}}$ Cardoni stated he takes care of Judge Catel's jury list and works in the Ishpeming Court during jury trials.

Commissioner Goldsworthy asked how often Mr. Bourque works over 35 hours; he replied this is done rarely, and only during jury cases.

Commissioner Goldsworthy stated deputies worked a 40 hour week. That includes a half hour paid lunch according to Mr. Cardoni.

Mr. Cardoni stated no one talked to individual employees when the job study was being done. Commissioner Goldsworthy stated administrators were interviewed.

Commissioner Leadbetter stated he disagreed that Mr. Bourque should get the $2\!\!\%$ and $7\!\!\%$ increases.

Mr. Bourque currently interviews each application for a court appointed attorney and has individuals sign an agreement to repay if and when they are able to. He stated he set the program up.

Mr. Kauppila stated they do have additional duties above those when CUPPAD conducted its job study and asked to be advised of the committee's decision as soon as possible.

Mr. Bourque, Mr. Kauppila and Mr. Cardoni then left the meeting.

A discussion was held on the requests made by Mr. Bourque and Mr. Cardoni for reclassification.

It was noted that additional duties do not mean the consequence of error is greater or educational qualifications are higher. The committee briefly studied the grading system used to classify the jobs.

Mr. Cardoni's job is classified as District Court Bailiff-Assignment Clerk. The CUPPAD study more or less includes what he mentioned his duties are.

It was moved by Commissioner Anderson, supported by Commissioner Alderton and carried unanimously that a letter be directed to Don Kauppila that after consideration on the duties submitted at the Special Personnel Committee it was determined the jobs fall within the scope of the job descriptions negotiated.

Respectfully submitted.

Laren Chubh

September 2, 1976

Respectfully submitted,

Honorable Chairman and Members of the Marquette County Board of Commissioners Marquette, Michigan

Ladies and Gentlemen:

A meeting of your Personnel Committee was duly called and held on September 2, 1976 and copies of the minutes of that meeting have been furnished to all members of the Board of Commissioners and a copy of the minutes is attached hereto and made a part of this report.

	Chairman
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The Personnel Committee was duly called and held at 7:00 p.m., September 2, 1976 at the County Courthouse.

Present: Commissioners Cheatham, Gaboury, Anderson, Alderton, Leadbetter and Trapp.

Absent: None.

In Attendance: Gary Yoder and Michael Madden, Controller's Office; Joseph Maino and Keith Roberts, candidates for the office of Sheriff.

Mr. Madden presented a study he conducted regarding the Sheriff's Department. Information was gathered from seven county Sheriff Departments in Michigan, two members of the Criminal Justice Department at Northern Michigan University, and the Marquette City Police Chief.

Mr. Madden stated, currently, deputy sheriffs serve civil and criminal papers in Marquette County. Fees received for service are turned over to the General Fund. Based on the time it takes to serve these papers versus the amount of money received for doing so, Mr. Madden believes the County is losing \$6,700.00 per year. At least 75% of the time a person is not home when a deputy arrives to serve a paper. Also, many of these papers are to be served in one of the three cities, which the Sheriff's Department does not ordinarily patrol.

One alternative is to divide the County into five areas. Five individuals outside the Sheriff's Department could be trained in regard to procedures involved in serving papers. Papers to be served in one of the five areas would be slipped into a container or slot designated for that region. The individual who is employed to deliver in a given region, ideally where he also resides, would check with the Sheriff's Department periodically to see if papers are to be served in his area. If so, he picks them up and delivers them, getting paid for mileage and also receiving the attorney's fee for delivering. The initial training would be the only cost to the County.

Commissioner Trapp suggested that if there is no immediate pressure in delivering a paper a Sheriff's officer could drop it off when he is in the area.

Keith Roberts felt hiring civilians to serve papers was a good idea. Joseph Maino feels less people could do the job, and if proper planning was made before attempting to serve papers the success rate would increase. Mr. Madden said the idea behind hiring five was because it would be designed only as a part-time job; something a retired person might do to earn extra money.

Continuing on with another facet of the study, Mr. Madden stated presently the union contract calls for a set base pay rate for each deputy following a probationary period, no matter how long he has been employed. Mr. Madden stated when salary stages are not available there is no room to advance. One possibility for correcting this would be to create more supervisory positions, filling them with current employees. Additional staff would not be hired.

Many counties give additional pay to the senior officer on duty on any given shift; this accounts for the additional responsibility a senior officer is given. Mr. Madden stated he has received comments from deputies in the Marquette department regarding lack of compensation for the additional responsibility a senior officer bears.

Mr. Madden stated there should be a lieutenant in charge of all field operations. Also, in Madden's proposal, the under sheriff would be an administrative position.

Keith Roberts believes increments in salaries would have to be bargained for by the deputies.

Commissioner Alderton stated management should decide senior officers on merit. Mr. Madden said these positions would be based on oral and written tests, and an individual's past record.

Personnel Committee September 2, 1976 Page 2

Mr. Madden stated a sergeant in the office area currently does payroll and record keeping. This man could be transferred into the jail area and an account clerk could be hired to keep the records. An account clerk's salary is approximately \$6,000.00 less than a sergeant's, according to Mr. Madden. Currently matrons do secretarial work; there is not a full-time secretary per se.

In discussion with Mike DeLeeuw, Mr. Madden learned there is \$40,000.00 left from a communication grant. Mr. Madden suggested using these funds to purchase portable radios. A select group of deputies would be given the equipment which would enable them to answer emergency calls during their off-duty hours in the event an on-duty deputy is not in the area. The cost would simply be overtime pay for the officers and the initial cost of the radios. It was mentioned that it would be necessary to keep the radios on at all times if this program was to work efficiently.

Keith Roberts asked if new vehicles are to be purchased for the Sheriff's Department. Commissioner Trapp stated two are budgeted. Mr. Roberts mentioned that the lease on the blazer is expiring. This could be purchased for use as a patrol car in rough areas.

Joseph Maino requested a copy of the Sheriff's union contract, which will be provided him.

Keith Roberts and Joseph Maino then left the meeting.

It was stated that Bruce Graham, plumbing inspector, has suffered a massive heart attack and will be out of work for an extended period of time. He has been employed by the County since April, 1976 and has accumulated only five sick days. Apparently he suffered some chest pains while at work; this may enable him to be covered by Workmen's Compensation. It was moved by Commissioner Alderton and supported by Commissioner Gaboury that he be put on leave of absence during his recovery period. The motion was carried unanimously.

The matter of establishing a job description for Animal Control Officer was then discussed. It was decided to contact Commissioner Coombs as he had obtained various counties' job descriptions for this position which can be used to establish one for Marquette County.

A letter was read from the Township Association requesting the County set up an Animal Control Officer. Commissioner Alderton stated it is the County's responsibility to set up this type of program. It was the committee's understanding that the County agreed to furnish property for a shelter and provide a dog warden, and the Humane Society would construct the shelter.

Commissioner Trapp mentioned what had been discussed at a Budget and Executive Committee meeting on the possibility of keeping township wardens through CETA funding.

Commissioner Leadbetter read letters regarding the job classification for District Court Bailiff from Judge Easton and Robert Cardoni. Judge Easton described the duties of District Court Bailiff stating the position is wrongly classified. It is currently in Group V, which is the same as Circuit Court Bailiff. Commissioner Goldsworthy noted that according to the MAC 1976 report on Wages and Salaries the Marquette County District Court Bailiff's salary is high in comparison to other counties in Michigan.

It was moved by Commissioner Alderton and supported by Commissioner Trapp that a letter be sent to Judge Easton informing him the job will remain as it is currently classified. The motion was carried unanimously.

Personnel Committee September 2, 1976 Page 3

A letter was then read, which both Judges Quinnell and Davison had signed, concerning the classification of Bart Bourque, Circuit Court Bailiff. The letter stated the title of Circuit Court Bailiff is a misnomer as duties are greater than that of bailiff only. The letter stated the salary was to be equal to that of a deputy sheriff and suggested he be reclassified to Group VII.

Commissioner Goldsworthy stated deputies work a 40 hour week while the bailiff works a 35 hour week. The committee believes duties between District Court Bailiff and Circuit Court Bailiff are similar.

It was moved by Commissioner Trapp, and supported by Commissioner Anderson that a letter be sent to Judges Davidson and Quinnell stating the committee believes the position is fairly and correctly classified, and is a result of union and management negotiations. The motion was carried unanimously.

A letter from Al Trudgeon, retired custodian for the Courthouse, was read requesting back pay for the period he was employed while the union contract was in effect.

As Mr. Trudgeon's position was non-union, it was moved by Commissioner Cheatham, supported by Commissioner Gaboury and unanimously carried that a letter be sent to Mr. Trudgeon that it is the committee's belief that no back pay is entitled to him because it was not included in union negotiations.

A memo from the Controller's Office regarding housing prisoners from outside the county was read. There is no policy concerning this at present. According to Mr. Madden the Controller's Office has been contacted by other counties and the State to house prisoners.

Commissioner Goldsworthy asked what the cost is for keeping one prisoner for one day. This was not known at the time.

It was moved by Commissioner Anderson and supported by Commissioner Goldsworthy that the memo be referred to the Budget and Executive Committee for action. The motion was carried unanimously.

A letter from David Hollister, Fifty-Seventh District, requesting suggestions on whether or not elected officials and department heads should be included under the provisions of an employee contract, was read and directed to be filed.

A letter from Henry Skewis, regarding the position of departmental clerk in the County Clerk's Office, was read. It was mentioned that Mr. Skewis did not post the job a second time as there had been no other applications from County employees when the job was first posted, and he had hired the one County employee who had applied.

The subject of overtime pay for Florence LeMay was discussed for the time she was employed as Deputy Treasurer in the Treasurer's Office under the union contract. It was noted, she is not entitled to back pay as the Deputy Treasurer's position is classified at a lower rate of pay then she had been receiving. It was mentioned the overtime was not requested by the Treasurer but 'put in' on Mrs. LeMay's own accord. The current Deputy Treasurer is also working overtime occasionally and taking some comp time.

It was mentioned by Commissioner Goldsworthy that the reason Florence LeMay had received a higher salary for her position than other deputies was to compensate for her extra time. He said this could be found in the minutes of past Personnel Committee meetings. This will be looked into. A communication from the Treasurer, James Sodergren, was also read concerning Mrs. LeMay's request.

It was then moved by Commissioner Anderson, supported by Commissioner Trapp and unanimously carried that the meeting be adjourned.

Respectfully submitted.

August 5, 1976

Honorable Chairman and Members of the Marquette County Board of Commissioners Marquette, Michigan

Ladies and Gentlemen:

A regular meeting of your Personnel Committee was duly called and held on August 5, 1976.

During that meeting a communication from Michael Zorza, Director of Emergency Preparedness, was read expressing his appreciation and thoughts for the time and effort a number of local physicians donated during the recent Emergency Medical Technician Training Program and requesting that a resolution he submitted, extending the County's thanks, be adopted and Certificates of Appreciation be forwarded to each physician who had participated in the program.

Your committee recommends the attached resolution be adopted and appropriate certificates be sent.

Respectfully submitted,	
PERSONNEL COMMITTEE	
	Chairman
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RESOLUTION

EMERGENCY MEDICAL TECHNICIAN TRAINING PROGRAM

Whereas, the Emergency Medical Technician Training Program cocoordinated by the Office of Emergency Services, conducted at Marquette General Hospital, recently graduated twenty-six technicians, and

Whereas, the purpose of the training program is to provide Emergency Medical Service personnel the required knowledge and experience to render effective pre-hospital emergency medical care to the sick and injured, and

Whereas, the trainees of the program are at present working toward reducing the mortality and morbidity of residents and visitors to Marquette County using learned techniques and procedures, and

Whereas, without the support of area Health Care Facilities, the instruction of local physicians and other related professionals, the efforts of Robert H. Manning and the cooperation of local Health Care Agencies, this training program could not have been provided at its present quality,

Therefore, we resolve that the unselfish giving of time, facilities, and effort be cited and that Certificates of Appreciation be sent to each agency, facility and individual involved in the Emergency Medical Technician Training Program.

The Personnel Committee meeting was duly called and held on August 5, 1976 at $7:00 \ p_{\bullet}m_{\bullet}$ in the County Courthouse.

Present: Commissioners Leadbetter, Alderton, Anderson, Goldsworthy and Trapp.

Absent: Commissioner Cheatham.

In Attendance: Lyn Johnson, County Planner.

Lyn Johnson was present to discuss the salary for the position of plumbing inspector in his department. The position had been filled after negotiations began with the union and subsequently was omitted. Lyn stated the salary is currently set at \$9,500.00 per year. The position requires a similar level of training as the electrical inspector whose salary is \$11,500.00 and will be elevated to \$12,551.00 if the proposed salaries are passed by the union membership at their coming election. Both positions demand that the person be licensed to practice in the State of Michigan.

Commissioner Leadbetter stated the matter will be dealt with following the union election and when more data is accumulated regarding the position. Wr. Johnson will be notified as soon as a decision is made.

Mr. Johnson briefly mentioned the Mead Corporation park proposal in Wells Township, stating the corporation will handle the maintenance of the park area.

Mr. Johnson then left the meeting.

A communication from Bart Bourque, Circuit Court Bailiff, was then read requesting information and immediate action regarding the "red-lining" of his salary during negotiations. No formal action was taken by the committee.

A letter from Willard Martin was read and discussed by the committee in which Mr. Martin requested back pay from January 1, 1976 to June 1, 1976, the period he was employed by the County as an Assistant Prosecuting Attorney and which is covered by the retroactive salary adjustments passed by the Board. It was moved by Commissioner Goldsworthy, supported by Commissioner Anderson and unanimously carried that he receive back pay entitled to him.

Diane Vasquez' communication was read inquiring about retroactive pay she is entitled to subsequent to the passage of the salary proposal by the union membership. Mrs. Vasquez was employed as Administrative Secretary to the Controller from August 19, 1974 to April 9, 1976. A letter of response from Gary Yoder, County Controller, was also read informing Mrs. Vasquez that negotiations were still going on and she would be informed of the results of those negotiations, and her case in particular, as soon as possible.

It was moved by Commissioner Goldsworthy that when a decision is made concerning back pay she be reimbursed. The motion was supported by Commissioner Trapp and unanimously carried.

Communication from Michael Zorza, Director of Emergency Preparedness, was read. Mr. Zorza requested the Board pass a resolution expressing the County's appreciation for the time and efforts of area doctors during the past five month Emergency Medical Technician Training Program.

Commissioner Trapp moved that Mr. Zorza's request be recommended to the Board by the committee. The motion was supported by Commissioner Alderton and unanimously carried.

A booklet and registration materials from the Michigan Assessors Association regarding "Short Courses for Assessing Personnel" and a Mortgage Equity Technique Workshop to be held in the Fall was presented. The committee stated assessing personnel have traditionally attended such workshops independent of committee action.

Personnel Committee August 5, 1976 Page 2

A communication regarding the 8th Annual Distinquished Public Employees Awards was discussed in regard to the nominating requirements, and possible candidates were named. It was moved by Commissioner Anderson, supported by Commissioner Trapp and unanimously carried that Ben Pascoe and Robert DeRoche be nominated for the awards as a result of their past and present services to the County.

Communication from Jack LaSalle dated July 19, 1976 regarding waiving time limits of the grievance procedure was read and filed as the issue has been tentatively settled.

A notice of Henry A. Skewis was read notifying the Committee his department has hired Jackie Parrish as departmental clerk.

The matter of closing the Courthouse during the Jail Dedication on Tuesday, August 10, 1976 was discussed. It was moved by Commissioner Trapp, supported by Commissioner Goldsworthy and unanimously carried that the Courthouse will maintain regular working hours.

There being no further business to come before the committee, it was moved by Commissioner Goldsworthy that the meeting be adjourned. Commissioner Alderton supported the motion and it was unanimously carried.

Respectfully submitted,

Secretary Chubh

July 28, 1976

Honorable Chairman and Members of the Marquette County Board of Commissioners Marquette, Michigan

Ladies and Gentlemen:

A special meeting of your Personnel Committee was held Wednesday, July 28, 1976 at 7:00 p.m. in the County Courthouse. Discussion was held concerning the salaries of the County Mine Inspector, County Drain Commissioner, and the Sheriff Department's Cook. As a result, your committee recommends the 1976 salary for Mine Inspector be established at \$11,440.00, an increase of \$740.00 over the 1975 budgeted salary, and that the Cook's salary be increased from \$2.50 per hour to \$3.25 per hour.

The salary of Drain Commissioner was not revised as the figure for 1976 had been previously set at 1,500.00 per year.

Respectfully submitted	,
PERSONNEL COMMITTEE	
	Chairman

A special meeting of the Personnel Committee was duly called and held on July 28, 1976 at 7:00 p.m. in the County Courthouse.

Present: Commissioners Alderton, Anderson, Gaboury, Goldsworthy, Leadbetter, and Trapp.

Absent: Commissioner Cheatham.

In Attendance: Jack LaSalle, Union Representative; Robert O'Brien, Courthouse Steward; Don Kauppila, Union Chapter President; and Michael Madden, Assistant Controller.

Purpose of the meeting was to discuss a union grievance regarding holiday pay for County employees who worked on May 18, 1976, a State Primary Election Day. The contract reads State and Federal Election days will be holidays. Employees were requested by the Board to work that day as the intent of the Board in negotiating holidays was not to have Primary Election Days off, although the Primary Election was a State Election Day.

The policy in the past was that General Election Days were allowed off. No other Federal building closed on May 18th for the Primary which normally close for General Elections. The wording is wrong in the contract and has to be cleared up.

The union representatives then entered the meeting. The union has taken the position that the May Primary Election Day was a holiday. Jack LaSalle referred to memos from the Controllers Office to Department Heads stating May 18th was to be a regular work day, and holidays were to be the same as those taken in the past.

The Board's position during negotiating holidays was to maintain only those holidays traditionally given. Election days, other then General Election Day, were not holidays in the past. The intent was for General Election Days to be given only, although contract language does not carry this out. Hence, the August 3, 1976 primary would not be recognized as a holiday although the November 3, 1976 General Election Day would.

LaSalle asked if the Board would pass the grievance and was informed they would not. Leadbetter stated he had talked to members of the union negotiating team who stated they did not believe that it was their intent to have the primary considered a holiday.

Jack LaSalle asked how much it would cost the County if the day was declard a holiday. He was informed it would cost between \$10,000.00 and \$11,000.00 at holiday pay rates.

Jack LaSalle stated discussion would be held with the bargaining committee regarding the situation. The next step in the grievance procedure is to call in an arbitrator. He also asked if the Board would be willing to meet on this matter again before a formal grievance is filed. The Board is willing to do so.

Don Kauppila stated the County Clerk informed him that half days were given on past Primary Election Days and asked the Controllers Office to check into this.

Union representatives then left the meeting.

A brief discussion was held where it was decided past minutes should be checked relative to holiday negotiations. Michael Madden had checked various departments in the Courthouse and had found records were taken and dated on the previous Michigan Primary.

Special Personnel Committee July 28, 1976 Page 2

Discussion then turned to County positions that were inadvertently omitted during salary discussions. These positions are County Drain Commissioner, County Mine Inspector, and the Sheriff Department's Cook.

It was stated the Mine Inspector's salary during recent years have been as follows: 1973, \$8,900.00; 1974, \$10,136.00; 1975, \$10,700.00. A limitation for the salary of Mine Inspector had been set at \$41.20 a day, not to exceed five days per week, by the Board. The Mine Inspector receives no additional fees from other sources outside his salary.

After discussing the salary for the position of Mine Inspector it was moved by Commissioner Alderton, supported by Commissioner Goldsworthy, and unanimously carried that a salary of \$11,440.00 for that position will be recommended to the Board.

Discussion turned to the salary for the Cook at the Sheriff's Department. The wage is currently set at \$2.50 per hour. It was mentioned the cook receives an additional \$10.00 per meal she prepares for senior citizens. Currently, one meal per week is provided for senior citizens.

The hourly wage was compared to those received for comparable jobs in other counties and local establishments. As a result of the discussion, it was moved by Commissioner Anderson, supported by Commissioner Trapp, and unanimously carried that the salary for the Cook be set at \$3.25 per hour, and such a recommendation be presented to the Board.

The Drain Commissioner's salary had been previously set at \$1,500.00 for 1976. It was \$1070.00 in 1975. As an increase for that position had already been established no further action was taken.

There being no further business to come before the Committee it was moved by Commissioner Anderson, supported by Commissioner Gaboury, and unanimously carried that the meeting be adjourned.

Respectfully submitted,

Karen Chubb

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A special meeting of the Personnel Committee was duly called and held on July 8, 1976 at 7:00 p.m. at the Courthouse.

Present: Commissioners Alderton, Cheatham, Gaboury, Goldsworthy, and Leadbetter.

Absent: Commissioners Anderson and Trapp.

In Attendance: Paul Nykanen, Register of Deeds.

The purpose of the meeting was to allow Mr. Nykanen to express his views on the salary recommendations made by the Personnel Committee during their July 1, 1976 meeting, as per his request.

Mr. Nykanen pointed out that salaries for the Register of Deeds in counties of comparable size to Marquette County are higher than that which was recommended by the Personnel Committee, and feels his salary should be adjusted accordingly.

Mr. Nykanen brought the committee's attention to the fact that the Treasurer's salary is set higher than that of the Register of Deeds. In the past these two salaries had always been equal.

Commissioner Leadbetter stated the salaries recommended by the Personnel Committee were based on studies by MAC and CUPPAD. Both of these agencies showed a ranking between the offices of Clerk, Treasurer, and Register of Deeds. The ranking of these offices were consistently in the order of Clerk; Treasurer; Register of Deeds in both studies. The Personnel Committee followed this trend when setting up the salary schedules.

Commissioner Leadbetter said the salary schedule was not a reflection of the quality or quanity of work done by any department, but was based on the relationships seen in all studies used to determine the schedule.

Commissioner Goldsworthy mentioned the reason why salaries for Marquette County are lower than those salaries in counties of comparable population to Marquette County is that the State Equalized Value for those counties is much higher than that of Marquette County.

Mr. Nykanen then left the meeting. After a discussion among the committee, it was moved by Commissioner Alderton, supported by Commissioner Cheatham, and unanimously carried that the salary recommendation remain the same for the position of Register of Deeds.

Commissioner Goldsworthy made a motion to adjourn, supported by Commissioner Gaboury, and unanimously carried.

Respectfully submitted,

Karen Chubh

July 1, 1976

Honorable Chairman and Members of the Marquette County Board of Commissioners Marquette, Michigan

Ladies and Gentlemen:

At the July 1, 1976 meeting of your Personnel Committee discussion was held concerning the previous salary recommendations presented to the Board. It was felt additional inequities had to be resolved.

Your committee recommends the following salaries for County appointed and elected non-union employees, retroactive as of January 1, 1976.

Position	Present Salary	Recommended Salary
reasurer	\$11,770.00	\$14,250.00
lerk	12,840.00	15,500.00
egister of Deeds	11,770.00	13,500.00
irector - Tax Equal.	12,840.00	14,750.00
ontroller	17,655.00	19,000.00
ss't. Controller	13,000.00	14,000.00
istrict Court Judge	29,614.00	31,000.00
istrict Court Judge	29,614.00	31,000.00
ircuit Court Judge	36,500.00	38,000.00
ircuit Court Judge	36,500.00	38,000.00
robate Court Judge	29,209.00	31,000.00
rosecutor	25,000.00	26,500.00
ss't. Prosecutor	18,000.00	19,250.00
ss't. Prosecutor	18,000.00	19,250.00
ss't. Prosecutor	10,000.00	19,250.00
oirector - Planners Office	14,980.00	16,250.00
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Sheriff Inder Sheriff	14,300.00	16,000.00
	14,500.00	10,000.00
Pirector - Emergency Services	10,000.00	12,250.00
Director - Maintenance	10,000.00	12,200.00
	10,000.00	12,250.00
Engineer	10,000.00	12,250.00
	Respectfull	ly submitted,
•	PERSONNEL C	COMMITTEE
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July 1, 1976

The Personnel Committee meeting was duly called and held on July 1, 1976 at 7:00 p.m. at the Courthouse.

Present: Commissioners Alderton, Cheatham, Gaboury, Goldsworthy, Leadbetter, Trapp and Anderson.

Absent: None

A communication from MAC regarding the status of legislature concerning the creation of county personnel departments was read and placed on file.

A communication received from Judge William Easton concerning funeral leave in relation to the death of a department member or his/her spouse was read and placed on file.

The question of how vacation and sick leave should be calculated for Edrie Merckx, employed at the Marquette County Juvenile Detention Facility, was 'discussed. In the past Mrs. Merckx had received matron's fees but is now included on the regular payroll. It was felt that sick leave and vacation should be determined from time of hire, as per the contract, and it was so moved by Commissioner Trapp, supported by Commissioner Alderton, and unanimously carried.

The question of whether Karen Chubb should be on union or non-union life insurance was discussed. It was felt that since she is no longer a member of the union her life insurance should be transferred to non-union.

The Order from Probate Court, signed by Judge DeFant, reinstating Donald Merckx as Supervisor of the Marquette County Juvenile Detention Facility was read and placed on file.

The job description for the position of Executive Secretary to the County Board of Commissioners was read. The description was accepted on a trial basis. A copy will be sent to each of the Personnel Committee members.

Representatives of the Sheriff's union to discuss the Clerk-Matron contract then entered the meeting. In attendance: Jack LaSalle, Ernest Grasso, Michael Quayle, and Harold Plattenberg.

The following items pertaining to the aforementioned contract were read and discussed between the union and Personnel Committee.

Article 28, Item C: Shift Hours. The union representatives suggested the wording under First Shift be changed from "8:00 a.m. to 4:00 p.m. with one half hour unpaid lunch period" to read "8:00 a.m. to 4:00 p.m. with one half hour paid lunch period".

Article 28, Item E: To coincide with the change in Article 28, Item C, it was suggested that "except for first shift employees who will have one hour unpaid lunch hour" be deleted.

Article 31: This article concerns time and one-half for hours worked in excess of regular working time. Union representatives felt some stipulation be made in regard to overtime distribution on the basis of seniority or equalization. Grasso stated at the present time it is done on the basis of seniority in other divisions.

Jack LoSalle suggested the wording "To apply to full-time employees" be added to the article.

Article 15: This article relates to Shift Preference on the basis of seniority in filling open shifts. Jack LaSalle stated overtime hours could be equally distributed among employees in the same classification. Those with the least amount of hours for a given pay period could be called first.

Personnel Committee July 1, 1976 Page 2

Michael Quayle asked if the extra eight hour night shift, not covered by a full-time matron, is classified as overtime since a full-time matron is not assigned, and would it be possible for a full-time matron to work a night shift and get time and one-half.

Grasso felt the open weekend and night shifts, covered by three part-time workers, should be spread among them evenly. At present this was not being done.

Appendix F: LaSalle mentioned there is a need for two pair of slacks to be provided as part of the uniform equipment; none are made available as the contract now reads. Slacks would be more comfortable and convenient during vehicle inspection, which involves matching title numbers, and trips with mental patients.

LaSalle also stated that currently part-time matrons are not being supplied any uniforms but are told they must meet certain dress requirements. The union believes since this is required uniforms should be provided. They are presently being asked to dress similarly to the full-time matrons.

LaSalle turned the committee's attention to Article 20: Job Positions and Bidding Procedures. In the bargaining unit, full-time positions which become vacant, would be posted and bidded. The union would like bidding provisions for part-time people to be provided in the contract so that they would have priority over someone off the street for any available full-time positions.

Union representatives left the meeting for a short time, and discussion was held among the commissioners on the union requests.

The changing of the wording from "unpaid lunch" to "paid lunch", under Article 28, was approved. The Personnel Committee was also agreeable to the addition of two pair of slacks under Appendix F, and equalization of over-time.

It was felt that requiring part-time workers to meet dress requirements cannot be forced since uniforms are not provided. A letter to this effect will be sent to the Sheriff and a copy will be forwarded to the union.

Union representatives rejoined the committee and the acceptable changes were presented to them by Commissioner Leadbetter.

The union reiterated their request for equalization of time among part-time workers and Commissioner Leadbetter stated the provision was not made in the original contract, which both sides agreed upon.

The union representatives left for a caucus. Upon their return LaSalle stated the alterations agreed upon by the Personnel Committee will be taken to the bargaining unit for a vote. He asked when job descriptions will be made available on the Clerk/Matron positions. Commissioner Leadbetter stated these must be provided by the union using information from CUPPAD, the Sheriff, etc.

Union representatives then left the meeting.

Discussion turned to letters submitted by various elected and non-union department heads in regard to salaries. These letters were sent, upon the request of the Controllers Office, by those department heads whose salaries were to be discussed and who wished to present their opinions. Communications were received from the following department heads: Henry Schneider, Tax Equalization; Paul Nykanen, Rejister of Deeds; Michael Zorza, Emergency Preparedness; Henry Skewis, County Clerk; James Sodergren, County Treasurer; and Gary Walker, Prosecuting Attorney.

During discussion, the fact was mentioned that many of the counties where comparison studies were made work a 40 hour week.

Personnel Committee July 1, 1976 Page 3

Following discussion on possible changes on the previous salary recommendations, Commissioner Trapp moved that a recommendation be made by the Personnel Committee to the Board that the Treasurer's, Clerk's, Register's of Deeds, and Tax Equalization Director's salaries be changed and the remainder of the salaries remain as previously set. The submitted recommended list of salaries will then read as follows:

Position	Present Salary	Recommended Salary
Treasurer	\$11,770.00	\$14,250.00
Clerk	12,840.00	15,500.00
Register of Deeds	11,770.00	13,500.00
Director - Tax Equal.	12,840.00	14,750.00
Controller	17,655.00	19,000.00
Ass't. Controller	13,000.00	14,000.00
District Court Judge	29,614.00	31,000.00
District Court Judge	29,614.00	31,000.00
Circuit Court Judge	36,500.00	38,000.00
Circuit Court Judge	36,500.00	38,000.00
Probate Court Judge	29,209.00	31,000.00
Prosecutor	25,000.00	26,500.00
Ass't. Prosecutor	18,000.00	19,250.00
Ass't. Prosecutor	18,000.00	19,250.00
Ass't. Prosecutor	18,000.00	19,250.00
Director - Planners		
Office	14,980.00	16,250.00
Sheriff	16,000.00	17,250.00
Under Sheriff	14,300.00	16,000.00
Director - Emergency		
Services	10,000.00	12,250.00
Director - Maintenance		
Engineer	10,000.00	12,250.00

The motion was supported by Commissioner Goldsworthy and carried unanimously. Letters will be sent to all department heads who submitted written communications advising them of the Personnel Committee's decision in this issue.

It was moved by Commissioner Goldsworthy, supported by Commissioner Gaboury, and unanimously carried that the meeting be adjourned.

Respectfully submitted,

aren Chubb

Personnel Committee Agenda

July 1, 1976

- 1. Communication from the Michigan Association of Counties regarding status of legislature concerning the creation of county personnel departments.
- 2. Communication from Judge William Easton regarding Funeral Leave.
- 3. Communication from the County Clerk regarding salary for that office.
- 4. How should vacation and sick leave be calculated for Edrie Merckx.
- 5. Should Karen Chubb remain on union life insurance or be transferred to non-union life insurance.
- 6. Order from Probate Court on the reinstatement of Donald Merckx, Supervisor of the Marquette County Juvenile Detention Facility.
- 7. Job description of Executive Secretary for the Board of Commissioners from Controllers Office.
- 8. Report on department head salaries from various Michigan counties.
- 9. Recommendation on salaries for department heads and other non-union employees referred back to the Personnel Committee at the June 23, 1976 Board meeting,

Day B yody

A special meeting of the Personnel Committee was duly called and held on Monday, June 14, 1976, at 7 p.m. at the Courthouse.

Present: Commissioners Anderson, Gaboury, Goldsworthy and Leadbetter.
Absent: Commissioners Alderton, Cheatham and Trapp.

The meeting was called to order by Chairman Leadbetter.

The meeting was called for the purpose of interviewing applicants for the position of Secretary to the Board of Commissioners. At the last meeting of the Personnel Committee the Controller was authorized to call seven of the applicants for an interview. Of the seven there were three that decided they were not interested in the job when they were informed of the hours to be worked.

Each of the four individuals interviewed were told what the job would entail. It was explained that they would be working with the twelve members of the County Board of Commissioners. They would be attending committee meetings of the Board which generally occur at night and average about two meetings a week. It was explained that the main duties of the job would be taking and transcribing minutes of the meetings, sending notices for the meetings, writing any letters or other communications which come from either the committee meetings or County Board members and various other duties. It was explained that the starting salary for the position would be about \$9,100. Each of the four applicants interviewed stated that they felt the work hours, including the evening hours, would be no problem for them. They all felt it would be a very good job and the wide range of duties would keep them interested.

After the four applicants had been interviewed, committee members discussed the applicants and their qualifications. It was mentioned in discussion that one of the applicants, Karen Chubb, is presently employed by the County and would have a knowledge of the workings of the County and would know a majority of the Commissioners. It was felt that this would be an asset to the Board of Commissioners and after discussion, it was moved by Commissioner Anderson, supported by Commissioners Goldsworthy and unanimously adopted that the committee hire Miss Karen Chubb as the Executive Secretary to the Board of Commissioners.

A special meeting of the Personnel Committee was duly called and held on Wednesday, June 9, 1976, at 7 p.m. at the Courthouse.

Present: Commissioners Alderton, Anderson, Cheatham, Gaboury, Goldsworthy and

Leadbetter.

Absent: Commissioner Trapp.

The meeting was called to order by Chairman Leadbetter.

Union representatives Helberg, Kauppila, O'Brien and Pascoe joined the meeting for a special conference. Committee members mentioned that the conference was called to inform the Union that the Board was interested in pulling two present positions and one new position out of the Union. These three positions are the Commission on Aging Secretary, the Controller's Secretary and the new position of Secretary to the Board. It was felt by Board members that these positions should not be in the Union. In discussing the Commission on Aging Secretary, Union representatives asked if the Commission on Aging was officially an out-department. When informed that it was, they stated they saw no problem with removal of the position from the Union. In discussing the Secretary to the Board, it was noted that this employee will have unusual hours and will be dealing with the Board in contract negotiations and personnel matters. The Union had no real objection to this position not being in the Union. In discussing the Secretary to the Controller, Union representatives mentioned that this employee feels the position should be in the Union for various reasons. Union representatives stated that they feel the position should remain in the Union for the time being. It was felt that if a Personnel Director and Personnel Secretary are hired, Union representatives will have no objection to allowing the Personnel Secretary to be non-Union but feel the Controller's Secretary should remain in the Union until the final office setup is established. Committee members also felt that some further review and discussion should be made before the Controller's Secretary position is removed from the Union. Union representatives then left the meeting.

The Controller then distributed to committee members a listing showing the present salaries and CUPPAD recommendations for all Courthouse elected and non-Union positions. The CUPPAD figures used were based on the number of years of service of the various employees. It was felt that these figures could not really be used as the years of service for elected department heads should not be considered in setting salaries. It was noted that the total salaries for all 20 of these positions was \$385,592.00. After considerable discussion of salaries for these employees, it was moved by Commissioner Alderton, supported by Commissioner Cheatham and unanimously adopted that this committee recommend to the Board that the salaries for Courthouse elected and appointed non-Union employees be as follows:

Position	Present Salary	Recommended Salary
Treasurer	\$11,770.00	\$13,000.00
Clerk	12,840.00	14,500.00
Register of Deeds	11,770.00	13,000.00
Director - Tax. Equa	1. 12,840.00	14,000.00
Controller	17,655.00	19,000.00
Asst. Controller	13,000.00	14,000.00
District Ct. Judge	29,614.00	31,000.00
District Ct. Judge	29,614.00	31,000.00
Circuit Ct. Judge	36,500.00	38,000.00
Circuit Ct. Judge	36,500.00	38,000.00
Probate Ct. Judge	29,209.00	31,000.00
Prosecutor	25,000.00	26,500.00
Asst. Prosecutor	18,000.00	19,250.00
Asst. Prosecutor	18,000.00	19,250.00
Asst. Prosecutor	18,000.00	19,250.00
Director - Planners		
Office	14,980.00	16,250.00
Sheriff	16,000.00	17,250.00
Under Sheriff	14,300.00	16,000.00
Director - Emergency	y	
Services	10,000.00	12,250.00
Director - Maintena	nce	
Engineer	10,000.00	12,250.00
	\$385,592.00	\$414,750.00

Salary Increases will cost \$29,158.00

Personnel Committee June 9, 1976 Page 2

The committee then reviewed and discussed the various job applications received for the Secretary to the Board's position. The applications received to date were received by all committee members. After reviewing the applications, it was felt by members that seven showed very good qualifications and should be invited for an interview. The Controller's Office was directed to contact these people and explain to them the hours that will be incurred in the job and if they are still interested, to invite them for an interview Monday evening, June 14th.

The committee then briefly reviewed job descriptions for the Board Secretary's position and the Personnel Director's position. These job descriptions were from Calhoun County and with minor changes should fit Marquette County needs. It was felt that committee members should review these descriptions over the next few days and be ready to further discuss them at the meeting to be held Monday night.

The committee then discussed a note received from the Sheriff's Department's Union. The note requests that a meeting be scheduled to discuss the Clerk Matrons contract. It was felt that this contract was pretty much set and should not take very long to decide. The Controller's Office was directed to inform the deputies that the Boards Negotiating Committee could meet with them at about 9 p.m. on Monday the 14th.

June 3, 1976

Honorable Chairman and Members of the Marquette County Board of Commissioners Marquette, Michigan

Ladies and Gentlemen:

A regular meeting of your Personnel Committee was duly called and held on June 3, 1976, and copies of the minutes of that meeting have been furnished to all members of the Board of Commissioners and a copy of the minutes is attached hereto and made a part of this report.

Respectfully submitte	d,
PERSONNEL COMMITTEE	
Ву	
	Chairman

A regular meeting of the Personnel Committee was duly called and held on Thursday, June 3, 1976, at 7 p.m. at the Courthouse.

Present: Commissioners Alderton, Anderson, Cheatham, Gaboury, Goldsworthy,

Leadbetter and Trapp.

Absent: None.

The meeting was called to order by Chairman Leadbetter.

Committee members first discussed the matter of salary increases for department heads. It was originally felt that increases for these people would be made after the Union negotiations are completed. The negotiations have dragged on quite a bit and now it appears that a settlement is quite a ways off. It was noted that these employees have received no increases in salary for the period of a year and a half. Employees have received cost of living increases. In discussing this matter it was felt that across the board increases should not be made. The jobs should be looked at individually. In this regard the Controller's Office was directed to prepare information on the present salary of non-union employees, together with any other information he feels would be helpful in setting these salaries.

The committee then discussed the position of Administrative Secretary to the Board. It was felt that a job description and salary should be set before any applicants are interviewed. It was felt that this position should be somewhat higher then the other secretarial positions in the Courthouse. Using the Board's proposal to the Union, in Group 6 the salary for the position after the 2% and 7% increases would be about \$9,100. It was felt that the position should be strictly a salary position with no overtime. It was noted that all new employees start at 90% of the wage and after completion of a probationary period receive the full pay. The Controller's Office was directed to prepare a preliminary description for review by the committee members. After further discussion of the position, it was moved by Commissioner Trapp, supported by Commissioner Anderson and unanimously adopted that a Board secretary be hired at an annual salary of \$9,100.00.

The committee then discussed the position of Administrative Secretary to the County Controller. It was felt that this position should not be in the Union and request should be made at this time to have it removed from the Union. A special conference is being scheduled with the Union to discuss other matters and this could also be discussed at that meeting. After discussion, it was moved by Commissioner Trapp, supported by Commissioner Alderton and unanimously adopted that on the basis of confidentiality of material and other reasons the committee requests that the secretary in the Controller's Office be removed from the Union.

The committee then briefly discussed the matter of the Personnel Director. The B&E Committee has requested information on how this position will fit into the existing setup of Courthouse personnel. In discussing this matter, proposed State legislation which would establish County Personnel Departments was reviewed. It was mentioned that this proposed act is similar to the Controller's act except that it relates to Personnel Directors and duties. In discussing the Director's position, it was felt that this position should be responsible to the Controller. The Controller's Office was directed to prepare a tentative job description for the Personnel Director's position to be reviewed by this committee. After discussion, it was moved by Commissioner Trapp, supported by Commissioner Cheatham and unanimously adopted that the Personnel Director be responsible to the County Controller and perform personnel related duties in that office.

The committee then discussed the matter of the salary for the Controller. In 1975 he was appointed to the position with a probationary period to run through December 1975. If performance was satisfactory at that time, the salary was to be increased to that which the previous Controller was making or \$17,655. It was noted that this increase was not made in January as it should have been and after discussion, it was moved by Commissioner Trapp, supported by Commissioner Alderton and unanimously adopted that the Controller's salary be raised to \$17,655 retroactive to January 1, 1976.

The committee then discussed the setting of a date to hold a special conference with the Union. It was learned that Union representatives are available next week. After discussion of which day to hold the meeting, it was decided that the special conference would be held on Wednesday, June 9th at 7 p.m.

A regular meeting of the Personnel Committee was duly called and held on Monday, May 10, 1976, at 7:30 p.m. at the Courthouse

Present: Commissioners Alderton, Anderson, Cheatham, Gaboury, Goldsworthy,

Leadbetter and Trapp.

Absent: None.

In Attendance: Commissioner Doucette.

The meeting was called to order by Chairman Leadbetter.

Chairperson Priuska and Director Stoddard of the Commission on Aging joined the meeting to discuss the matter of a secretarial position for the Commission on Aging. Two communications on the subject were first read, one was from the Commission of Aging pointing out that their Executive Committee had decided that the union service fees would not be deducted when the payroll was prepared. The communication pointed out that the secretary had signed an authorization card under duress. Since the Commission on Aging has started preparing their own payroll, the secretary has written a letter to the Commission stating that there is no signed authorization and, therefore, the union service fee could not be deducted from her payroll. The Commission on Aging, therefore, has not withheld the service fee.

The second communication is from the President of the Courthouse union employees. This communication notes that the secretary, while preferring not to be a member of the union, was paying a service fee as prescribed in the union contract. The communication points out that if the job position has been eliminated from the union, the union would consider it an erosion of the bargaining unit and as such would be in violation of the contract because a special conference was not called.

In discussing the matter it was mentioned that the problem is whether or not the position belongs in the union. If it does, then an authorization card is needed as having a card is a condition of employment. The authorization card was signed under duress but it was legal duress as a signed card is required.

Director Stoddard reported that there are a few differences in the fringe benefits being allowed for Commission on Aging staff then are allowed for Courthouse employees. Their vacation policy calls for two weeks after one year, this remains the same. The Commission on Aging also works from 8:30 to 5:00. He mentioned that the Commission is concerned about the rigidity of the job descriptions and feels that the Commission should have the bargaining rights for their employees.

It was generally felt that a special conference should be held with the union and after discussion it was moved by Commissioner Cheatham, supported by Commissioner Trapp and unanimously adopted that this committee request a special conference with the union to clarify the situation. Commission on Aging representatives then left the meeting.

For the information of the rest of the committee, the union negotiations subcommittee reviewed where they stand in the present union negotiations. With the completion of the CUPPAD study all employees have been placed in groups. The negotiation committee arrived at a mathematical solution in setting base rates for the ten groups of employees. The Board's proposal would have placed the county employees near the top of the group of counties of similar size in the state. It has been learned that the union has voted down the Board's proposal at a meeting held earlier this evening.

The committee then discussed a proposal submitted by the Controller's Office for the establishment of the position of personnel director. A prospectus giving the Controller's Office suggestions on format and duties was handed out and reviewed by the committee. It was mentioned that this committee has previously recommended that the B&E Committee consider funding such a position. The B&E Committee has acted and their recommendation was referred back to the committee by the Board. It was mentioned that the new proposal submitted by the Controller's Office would call for an additional position and a half. In discussing the proposal it was generally felt that the purchasing should remain under the Controller, with the personnel director handling only personnel related matters.

One portion of the Controller's proposal would be the addition of the position of secretary to the Board of Commissioners. It was felt that such a position is needed and if approved by the Board, would free up a considerable amount of the Controller's time for other duties. It was moved by Commissioner Alderton, supported by Commissioner Trapp and unanimously adopted that this committee recommend to the B&E Committee that they try to fund a secretary to the Board's position as soon as possible.

After further discussion of the personnel director's position, it was moved by Commissioner Goldsworthy, supported by Commissioner Trapp and unanimously adopted that this committee recommend to the B&E Committee that the tentative proposal as submitted by the Controller's Office be accepted with the exception that the purchasing remain with the position of Controller.

The committee then briefly discussed the matter of accumulated compensation time for the County Planner, Controller and Assistant Controller. The Controller and Planner have suggested the possibility of these positions being able to accumulate a certain number of days of comp time (ten or fifteen) and if this number is exceeded that these employees involved be paid for the extra hours. It was mentioned that as far as the Controller is concerned, the addition of a Board secretary should substantially reduce the number of hours accumulated. These positions should be compensated in wages for any extra hours incurred. It was suggested that if the Planner wishes to discuss the matter, he should come to a meeting of this committee.

A regular meeting of the Personnel Committee was duly called and held on Thursday, April 1, 1976, at 7 p.m. at the Courthouse.

Present: Commissioners Alderton, Anderson, Cheatham, Goldsworthy, Leadbetter and

Trapp.

Absent: Commissioner Gaboury

The meeting was called to order by Chairman Leadbetter.

Cooperative-Extension Services Director Nyquist joined the meeting to discuss the position of 4-H Program Assistant. This position is presently funded under CETA, which will end June 30, 1976. The County has budgeted the sum of \$3,562.00 to carry this position full-time for the remainder of the year. Michigan State University has started their program since the budget was submitted. Whereas before, there were only two 4-H agents in the U.P. It is now proposed that there be one agent in each county. This person would be a program assistant and would be under the direction of the 4-H Program Director, who will cover 4 or 5 counties. MSU has proposed that the County enter an agreement whereby the County would pay to MSU half of the person's salary. MSU will then pay the person their full salary and all fringe benefits. If the County were to enter such an agreement for 1976, it would cost about \$2,000.00. This would be a savings to the County in 1976 of \$1,562.00. This would be an on-going agreement and would be discontinued only upon his 60 day notice given by either the County or MSU. This program for Marquette County has been approved by MSU for implementation.

This person would no longer be a County employee, which could cause a problem with the Union if they do not wish to let the position go. Some discussion has been held with the Union representative, who feels that the Union would probably allow the position to be withdrawn from the Union.

Mr. Nyquist mentioned that if the agreement is signed, he would have to open up the position and contact MESC. This should be a very good agreement for the County to enter. Mr. Nyquist gave the Committee a copy of the job description for the position and a copy of the agreement between the County and MSU and left the meeting.

In discussing the information presented, it was generally felt that entering into an agreement with MSU would be advantageous for the County. It was moved by Commissioner Trapp, supported by Commissioner Alderton, and unanimously adopted that the position of 4-H Program Assistant for the County be terminated June 30, 1976, and Michigan State University be allowed to pick up the position. The motion further authorizing the expenditure of money to MSU to cover the position for the remainder of 1976.

The Committee then discussed the communication from Register of Deeds Nykanen. The communication requests the Committee's permission to authorize the establishment of an Assistant Deputy's position. It was felt that establishment of such a position implies a salary increase. The financial position of the County does not allow for any increased salaries. It was felt that for this reason, the Committee should deny the request. It was moved by Commissioner Alderton, supported by Commissioner Cheatham and unanimously adopted that a communication be sent from this Committee to Mr. Nykanen explaining that they could not allow establishment of the position for the reason stated.

The Committee then discussed a communication from the County Clerk and Treasurer. The communication mentions that consideration should be given to the hiring of a Personnel Director for the County. Such a position would relieve the Controller from the burden of policing and enforcing the County labor agreements, having to interpret the agreements, and other related personnel decisions and problems. With their expansion in labor Union employee agreements, they feel that it is important to establish the Personnel Director's position as soon as possible.

In discussing the communication, it was felt that there should be enough work to keep a person in this position very busy. There are now five Union contracts to work with in the Courthouse and Jail group. It was felt that such a position merits further discussion by the County Board. After discussion, it was moved by Commissioner Cheatham, supported by Commissioner Anderson and unanimously adopted that this Committee recommend to the Budget and Executive Committee that they discuss and review the possibility of funding the position of Personnel Director.

The Committee then read and briefly discussed a communication from the County Clerk. The communication discusses the budgeted half-time Clerk's position in

Personnel Committee April 1, 1976 Page 2

the Clerk's office, Register of Deeds, and Controller's office. The communication mentioned that the present set up of allowing his half-time to work in the Controller's office would be discontinued. Starting in May, he will need the use of the half-time position. After discussion of this and other points brought out in the communication, it was ordered placed on file.

The Committee then read and discussed a communication from the Circuit Judge Quinnell. The communication agains relates the Judge's feelings on the differential in salaries between the two Circuit Court Reporters. In discussing the communication, it was mentioned that salaries for these positions are to be negotiated with the Union. These salary negotiations have not been completed. After discussion, the Controller was directed to contact Judge Quinnell and explain to him that the salaries are still in the process of being negotiated.

The Committee then discussed the practice of closing the Courthouse on days when the weather is bad. It is felt that the Controller should be given a policy to follow in this regard. In discussing the matter, it was felt that the Courthouse should remain open all scheduled hours. If the weather is bad, employees could be given the opportunity to leave work early, but if they did, they should not be paid for any hours not worked. The decision whether to allow the employees to leave or not would be left up to the discretion of the Department Head.

After discussion, it was moved by Commissioner Trapp, supported by Commissioner Alderton, and unanimously adopted that the County Courthouse and related operations would be open from 9 to 5 Monday through Friday; if weather conditions are bad, employees may leave early with the Department Head's permission with no pay for the hours not worked.

Dary Pyodin

There being no further business, the meeting adjourned.

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A regular meeting of the Personnel Committee was duly called and held on Thursday, March 4, 1976, at 7 p.m. at the Courthouse.

Present: Commissioners Alderton, Anderson, Gaboury, Goldsworthy, Leadbetter and Trapp.

Absent: Commissioner Cheatham.

In Attendance: Probate Judge DeFant, District Judge Easton, Circuit Judges
Davidson and Quinnell, Prosecutor Walker, Planner Johnson,
Sheriff Lasich, Clerk Skewis, Treasurer Sodergren, and Tax
Equalization Director Schneider.

The meeting was called to order by Chairman Leadbetter.

Chairman Leadbetter mentioned that there were a few items in the contract that had been cleared up. The overtime provision has been reworked. Under the original contract overtime was paid for hours over 8 in one day and 40 in one week. The hours between 7 and 8 and between 35 and 40 were to be paid at straight time. This has been changed so that the over-8-in-a-day provision has been deleted and all hours between 35 and 40 can be taken either as straight time pay or as comp time. Hours over 40 in one week can be taken either as comp time on an hour-by-hour basis or can be paid at time-and-one-half. It will be up to the department head's discretion as to when employees may take their comp time hours. It must be taken within the payroll period following its accumulation. If it cannot be taken, the employee will be paid for hours worked.

Another change was made in the contract in the grievance procedure. It is now set up so that any grievance will go directly to the department head rather than to a supervisor.

It was stated that there is now a union in the Courthouse and all department heads should be on the management team. Department heads and the Board should work together in implementing the contract. Department heads should get over the feelings of protecting the employees in their office; the employees have a bargaining unit to go to if they have any problems or questions. It is essential that good records be maintained for sick leave, vacation, etc, with no special favors being given to any employees. The contract has been signed and department heads should work as management to see that all articles are followed.

The Committee then discussed with department heads their views on the job groupings as established by the Board and the Union Negotiating Committee. These groupings are basically set except for Groups 3 and 4. There has been much discussion on these two groups as they include the account clerks and most of the secretarial positions. It was mentioned that the title of Deputy in each department is made and revoked at the sole discretion of the department head. It was felt that for these positions a certain sum of money should be associated. In this way, the title of Deputy in the department would not be tied down to any one job but could be switched if the department head desired.

In discussing the arrangement of Groups 3 and 4, Mr. Sodergren mentioned that he feels the account clerks should be in a higher category than the secretaries. He feels that the consequence of errors for these people would be higher than for secretarial positions.

County Clerk Skewis mentioned that each department has its own accounting to do while his department takes care of the whole county. He also mentioned that it is a big system to operate and the consequence of errors should be higher, placing the account clerks in a higher group than secretaries. The Committee then discussed the position of secretarial-assignment clerk, or judicial secretary, or secretary II. (the position at various times has been referred to by all of these titles.) Judge Quinnell mentioned that the person in this job functions as a legal secretary to the Judge. They help in scheduling and assign saces subject to approval of the Judge. They screen phone calls, handle visitors, and, in general, use considerable discretion in the job. He feels the job is at least as demanding as the Controller's Administrative Secretary and feels the job of judicial secretary should be moved up or the Controller's Secretary lowered to the same classification. It was mentioned that the Circuit Court Recorders were not included in the proposed groupings.

District Judge Easton mentioned that he feels two of his employees have been placed in the wrong grouping. Two department clerks have been placed in Group 2. He feels the job is similar to the account clerk's position and should be in the same grouping. Judge Easton mentioned also that the District Court Magistrate

Personnel Committee Page 2 March 4, 1976

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should either be moved up to Group 9 or other positions within Group 8 be lowered to Group 7. The magistrate makes judicial decisions and should be in a higher grouping than the others in Group 8.

The Committee then read and discussed a communication signed by 12 of the elected officials and appointed department heads. The communication requests the County Board to consider four requests. These are: 1) granting of the same cost of living to department heads as was granted to Union employees, this to be retroactive to April 1, 1975; 2) granting longevity pay to those who have worked the required number of years; 3) provide them with the same amount and kind of life insurance; 4) continue to consider salary adjustments with thoughts of a wage increase for all department heads for both 1975 and 1976.

The communication points out that in the past the County Board has granted the same benefits to department heads as they have to other employees. The communication requests that the first three items be granted at this time. The department heads feel that if these items were granted, it would have no ill effect on Union negotiations. All department heads, with the exception of the Sheriff, then left the meeting.

The Committee then discussed with the Sheriff the matter of food for the deputies. The Sheriff mentioned that the last figure he had on cost of food was \$1.80 per day. He has set up and is collecting fees for meals on the rate of 50¢ for breakfast, 50¢ for lunch, and \$1.00 for dinner. If the deputies desire to have a meal, they are added to the inmate count for that meal. The sergeant on duty collects the money and this is turned over to the County Treasurer. The Sheriff feels that the feeding of deputies on duty is a good idea and is a nice fringe benefit. An inventory is being taken to determine the actual cost of food for the month of February. In discussing the matter it was mentioned that there were a few questions on the part of the Committee. It was wondered whether the County should be in the food business and also how the feeding of the deputies would be policed. It was mentioned that the program should have been started only when approved by the Committee. If the service is provided, the cost of meals should include all costs incurred in preparing the meal. It was mentioned that the program would probably have to be continued, although a more reasonable fee should be charged. It was felt that a decision should not be made until the actual cost figures are obtained for the month of February. The Sheriff then left the meeting.

The Committee then discussed the communication from the department heads. In reviewing the four requests it was determined that if cost of living was given, it would cost about \$2,000. It was felt that longevity should not be granted. Life insurance, if granted in the amount of \$15,000 per department head, would cost about \$1,200 per year. It was generally felt that cost of living and salary increases should be considered at the same time. After discussion it was moved by Commissioner Alderton, supported by Commissioner Trapp and unanimously adopted that this Committee recommend to the Board that life insurance be purchased for elected officials and other non-Union employees in the amount of \$15,000. The Controller was directed to send a communication from this Committee to all department heads informing them that there would be no payment for longevity, life insurance will be issued in the amount of \$15,000, pending approval by the Board, and that cost of Prving and salary increases will be considered together at a later date.

In another matter, the Controller mentioned that the Board should consider the cost of establishing the position of Administrative Secretary to the Board. This person could go to the meetings, get the minutes out, write recommendations to the Board, send notices of meetings, and take care of other Board questions and communications. If this was done, it would free quite a bit of time for the Controller to work on other matters. With the Union contract to manage, the Controller was directed to review the personnel is his office and work up a report défining the duties of each person in the office for the next meeting of this Committee.

The Committee briefly reviewed a copy of a communication from the Michigan Employment Relations Commission to the secretary of the Commission on Aging. The communication gives Administrative Law Judge Bixler's views on whether or not this employee should be in the Courthouse Union. The Controller was directed to obtain a copy of the communication sent to Senator Hart to see what questions were asked of Judge Bixler.

A regular meeting of the Personnel Committee was duly called and held on Tuesday, February 10, 1976, at 7 p.m. at the Courthouse.

Present: Commissioners Alderton, Anderson, Gaboury, Goldsworthy,

Leadbetter, and Trapp.

Absent: Commissioner Cheatham

In Attendance: Commissioners Agnoli and May.

The meeting was called to order by Chairman Leadbetter.

The Committee first discussed the Employees Benefit Booklet prepared by the Controller's office some months ago. The booklet provides a summary of employee benefits. There was some discussion as to whether or not to publish the booklet now or wait until contract negotiations are completed.

There was also some discussion as to whether or not the portion pertaining to parking facilities should be included. It was generally felt that the booklet should be published as soon as possible and the portion pertaining to parking should remain.

It was felt that the cover letter on the booklet should be re-worded to show that the benefits stated are for bargaining unit employees.

After discussion, it was moved by Commissioner Trapp, supported by Commissioner Alderton, and unanimously adopted that a new cover letter be drafted addressing the booklet to the bargaining unit and the booklet be prepared for distribution to employees.

The Committee then discussed the request of the Sheriff to have meals provided for Sheriff's Department employees. Employees of the Sheriff's Department and Jail have a half an hour for lunch and have requested that they be allowed to eat at the Jail and be charged for the meals. In discussing this matter, it was felt that more input should be received from the Jail cook and the Sheriff as to exactly what is needed.

It was generally felt that this service, if allowed, should be limited to on-duty employees and should be based on actual cost of the food, which would include the cook's salary.

The Controller was directed to check with the cook and the Sheriff to see what is needed and what problems could be involved.

The Committee then discussed the matter of compensation time for employees. Retired Deputy Treasurer LeMay has turned in a request for payment for comp time accrued between April 1, 1975 and her date of retirement, January 10, 1976.

Under this time span, she accumulated 250 hours and, if paid in total, would cost \$1,744.71.

A request has been also received from the Co-operative Extension office to allow for comp time for the employees in that office. The Courthouse employees feel that comp time should exist for hours between 35 and 40 in a week. It was felt that the status of all departments should be reviewed before a decision is made on payment of comp time. It was also mentioned that over time and comp time for some departments have yet to be negotiated.

In discussing the request of Mrs. LeWay, it was mentioned that over the last few years, her salary has been increased substantially to compensate for over time hours worked.

The Controller was directed to inform Mrs. LeMay that her request is being considered and discussed by the Committee.

In discussing this matter, it was mentioned that there are some departments which are having quite a bit of over time. It is unknown whether this over time has been authorized by the department head involved. In as much as over time has not been budgeted for any of

Personnel Committee Page 2 February 10, 1976.

the departments, it was moved by Commissioner Alderton, supported by Commissioner Gaboury, and unanimously adopted that a memo be sent from this Committee to all department heads notifying them that unauthorized over time would not be paid for by the County. The memo to further stipulate that department heads should not authorize over time except for special and emergency situations.

The Committee then briefly discussed the matter of the District Court Judge requesting information from the State Court Administrators office. District Court employees feel that the CUPPAD job study is in error, and want a Court Administrator to prepare a job description and wage study for the Court systems.

It was mentioned that the Probate Judge was interested in having the same study done for his employees. The Judge has been told that the results of any study done should be referred directly to this Committee.

The Committee then reviewed a communication from the Commission on Aging secretary. The communication requests that Union service fee withholdings from her check be stopped. It is her understanding from the Michigan Employment Relations Commission that all that is necessary for her removal from the Union is her formal request to be removed. The communication is her formal request.

Commissioner Anderson mentioned that he feels the dues deduction for this employee should be stopped. The claim should then be presented to the Union for their release of the employee. If the Union refuses to release her then the matter will have to go before the MERC for a hearing. A copy of this communication should be forwarded to the Union for their consideration.

The Committee then discussed the establishment of a meeting date for the Committee. After discussion, it was decided that this Committee should meet on the first Thursday of each month.

The Committee then briefly discussed a communication from Probate Judge DeFant requesting that his salary be reviewed. He feels that his salary should be on the same percentage basis as the Circuit and District Court judges. This matter has been previously discussed by the Committee and it is felt that a correction should be made in the salary of Probate Judge. It was mentioned that other department heads have been wondering when a change will be made in their salaries.

After discussion, it was moved by Commissioner Trapp, supported by Commissioner Goldsworthy, and unanimously adopted that a letter be sent from this Committee to all department heads and elected officials notifying them that salary increases will be made for them after Union salary negotiations are completed. Any increases for department heads will be retroactive.

The Committee briefly discussed the Courthouse maintenance situation. It was mentioned that the Controller Act gives the Controller the authority for maintaining the Courthouse building and grounds. The Controller was directed to become more involved with the maintenance situation and ask for more information from the maintenance engineer as to maintenance schedules and related information.

A regular meeting of the Personnel Committee was duly called and held on Wednesday, January 21, 1976, at 7 p.m. at the Courthouse.

Present: Commissioners Anderton, Anderson, Cheatham, Gaboury, Goldsworthy,

Leadbetter and Trapp.

Absent: None.

The meeting was called to order by Chairman Alderton.

Mr. Tom Yondorf from CUPPAD joined the meeting to review with the Committee the job classification study recently completed for the County. Mr. Yondorf reviewed the various steps conducted in completing the study. The study results in four areas of recommendations to the County. The four areas are: job descriptions, job analysis schedules, wages and salaries, and fringe benefits. He mentioned that if the County were to use a flat rate of pay to the employees, he would recommend a wage somewhere between the first and second year as proposed in the study. It was mentioned that the work performed by CUPPAD is a job analysis study and does not relate to the personality of the person performing the job. Mr. Yondorf stated that at some point CUPPAD would like a resolution from the Board accepting those portions of the study which were implemented by the County. After discussion it was moved by Commissioner. Trapp, supported by Commissioner Gaboury and unanimously adopted that a communication be written from this Committee to CUPPAD expressing the Committee's appreciation for the work done on this study. Mr. Yondorf then left the meeting.

The Cormittee then reviewed a communication and a grievance submitted by the Steriff's Department Union concerning seniority. The union membership feels that the language in the present contract regarding seniority is unclear. It does not distinguish between full and part time hire, and the union is requesting that adjustment be made in seniority dates for six of their employees. The grievance handles the case of one of the six individuals. In discussion of the matter the Committee felt that this question had already been answered at a special conference held with the union employees. At a meeting held on August 28, 1975, the matter of seniority was discussed. At that meeting the following discussion and decision ensued:

"It was felt that seniority should only start from the date of full-time employment, as seniority is the length of continuous employment. The probationary period is not being completed by part-time employees. After a part-time employee works 1,040 hours, he receives a full-time rate of pay. If after 1,040 hours, the part-time employee takes a full-time job, he would continue at the same rate of pay but would start the probationary period with the date of full-time hire. It was felt that the contract language says that seniority does not accrue and the probation period is not being served while on part-time employment. After discussion it was moved by Commissioner Alderton, supported by Commissioner May and unanimously adopted that the Committee abide by the Union contract as it was written and intended."

After discussion of this matter it was moved by Commissioner Trapp, supported by Commissioner Cheatham and unanimously adopted that the grievance be returned with the Committee's answer showing and stating a decision had been made at the conference held on August 28th.

The Committee then reviewed a request from the Sheriff's Department Union employees to have a meeting to negotiate salaries for the matrons. It was felt that this should not be too time time consuming and it could be worked into the meeting to be held on Monday, January 26th, with the Courthouse Employees! Union. The Sheriff's Department should come at 7 p.m. and the Courthouse Union members at 8 p.m.

The Committee then discussed a communication from Probate Judge DePant. The communication tells the Committee the personnel changes which the Judge has made in the Juvenile Division. Mr. Merckx and his wife have been appointed supervisor and matron for the new Youth Home. Salaries for these employees will be paid from the Child Care Fund. Mr. Haara has been appointed assistant supervisor to the Youth Home. The salary of \$8,500 for this position will be covered under the federal grant. The Judge is recommending that this salary be supplemented by \$1,000. The salary for this position is also to be paid from the Child Care Fund. Mr. Sullivan has been appointed Probation Officer to replace Mr. Merckx. His salary will be \$10,000.

During discussion of the matter it was felt that the only real problem for the Personnel Committee is the matter of the extra pay for the assistant supervisor of the Youth Home. The salaries for Mr. Sullivan and Mr. and Mrs. Merckx cannot be definitely set as they have to be negotiated with the Union. After discussion it was moved by Commissioner Trapp, supported by Commissioner Cheatham and unanimously adopted that this Committee respond to the Judge and inform him

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that the salary for Mr. Haara's position will have to be negotiated.

The Committee then briefly discussed the matter of additional personnel for the Building Code Department. The County Planner and Planning Commission have recommended that a plumbing inspector be hired at a recommended salary of \$11,000 per anum. It was felt that the salary for this position, if it is approved by the Budget and Executive Committee and the Board, should be considered with other union salary negotiations.

The Committee then briefly discussed Community Mental Health and Brookridge. It was mentioned that there is no lease agreement between the County and the Mental Health organization for the property at Brookridge. Fire insurance on the property is in the name of the County. The liability insurance on the youth at the home is very low. In case of fire or accident, the County would be most probably named as a co-insurer. The question arises as to whose responsibility it is. This problem with Brookridge may also be experienced with other County departments. After discussion the Controller was directed to prepare a questionnaire to be sent to the departments to see what levels of insurance they are maintaining.

The Committee then discussed the matter of establishing a Union Negotiating Committee and a Union Grievance Committee. In the past, it was decided that those Personnel Committee members who are not on the Union Negotiating Sub-Committee would be on the Grievance Handling Sub-Committee. It was moved by Commissioner Trapp, supported by Commissioner Goldsworthy and unanimously adopted that the Union Negotiating Committee members be Commissioners Alderton, Anderson, Goldsworthy and Leadbetter. It was then moved by Commissioner Goldsworthy, supported by Commissioner Trapp and unanimously adopted that the Grievance Sub-Committee be Commissioners Cheatham, Gaboury and Trapp.

Hary Ryoder

A regular meeting of the Personnel Committee was called and held on Wednesday, December 10, 1975, at 7 p.m. at the Courthouse.

Present: Commissioners Anderson, Alderton, Goldsworthy, Leadbetter and May. Absent: Commissioner Trapp.

The meeting was called to order by Chairman Leadbetter.

Friend of the Court VanOverloop joined the meeting to discuss the need for additional help in his office. In a communication to the Committee he points out the various reasons for a need for additional personnel (see attached). A new state program has recently been instituted which requires additional paperwork to be handled by his office. Presently, he has secretarial help, using the 1/2-time clerk's position budgeted in the Controller's Office. He will no longer have use of this budget at the end of the year. He feels a $\frac{1}{2}$ time clerk would be able to handle the additional paperwork. An additional investigator would allow him to spend all of his time enforcing support orders. The new program allows reimbursment to the County of about 25% of the Friend of the Court's support collections. Since the program was instituted in August, the County should receive about \$20,000. In 1976, it is estimated that at least \$50,000 will be received by the County. The percentage of collections will drop from 25% to 10% toward the end of 1976. In discussions with state offices the suggestion has been made that the staff be increased by at least two employees. A grant is available which would pay the salary of one of the two additional employees. He has checked and found that an additional room is available at his present location. Rental of this room would be an additional \$85 per month. Mr. VanOverloop feels that with the addition of the investigator and a 1/2-time clerk the number of paying cases would increase substantially. With this increase the amount of money returned to the County would also increase. Cost of the additional help and expected returns to the County are shown on the attached form. Mr. VanOverloop then left the meeting.

During discussion it was mentioned that the increased expenses to the County would be about \$12,000 while increased revenues to the County should amount to at least \$50,000. After discussion it was moved by Commissioner Anderson, supported by Commissioner Alderton and unanimously adopted that this Committee recommend to the Board that the Circuit Court Budget be amended to allow for an additional 1½ persons for the Friend of the Court's staff with increased amounts allowed for supplies and other needs in the amount of \$16,370. It is also recommended that the expected revenues budget be amended by the sum of \$50,000 for the County's percentage of support payments.

The Committee then reviewed the performance of the County Controller, as suggested at the time of his appointment. It was generally felt that the performance has been satisfactory. The salary adjustment mentioned at the January meeting will be withheld pending adjustment of all department heads after review of the Job Classification Study.

Maintenance Supervisor Hillier then joined the meeting to discuss his position. He reported that the job description as set by the CUPPAD job study was reviewed and returned to CUPPAD. He feels this description is very good and covers all points of the job. In discussing duties of the job he feels that it should be basically broken down into two parts, one being cleaning and the other being maintenance. He would like to see a formalized schedule of maintenance. He would also like to see standardization of supply ordering and storage for the Courthouse and Jail. For operation of the department he would like the position of head janitor established. This person could be broken in to handle some mechanical duties and would be in charge of the general clean-up, under the maintenance engineer's supervision. He stated that, if the central supply system is established, there will be adequate space in the existing Courthouse. He would like to see increased compensation for his duties. At this point, it is unknown when salaries will be set for department heads. Salaries for department heads will be settled after the job classification study has been reviewed. and union salary negotiations are completed. Mr. Hillier then left the meeting.

The Committee then discussed a request of Courthouse employees to use the Jury Room on December 19, 1975, for a Christmas party. Up until Christmas of 1974, the Jury Room was used for this purpose. Last year the party was moved to the Prosecutor's Office. After discussion it was moved by Commissioner Goldsworthy, supported by Commissioner May and unanimously adopted that the Courthouse employees be granted use of the Jury Room for a Christmas party.

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The Committee reviewed the notice of a one-day conference on labor management and productivity, to be held at NMU. The notice mentions that the meeting will be held on January 14, 1976, and further information will be forthcoming. It was generally felt that this meeting should be attended by Personnel Committee members. In January new committees will be formed and it is unknown at this time which members will be on the Personnel Committee. It was generally felt that no matter who is on the Personnel Committee, the conference would be worthwhile attending and after discussion it was moved by Commissioner Anderson, supported by Commissioner Goldsworthy and unanimously adopted that this Committee recommend to the Board that the Chair appoint an appropriate number of Personnel Committee members and authorize them to attend the conference.

The Committee then discussed the need to set a meeting date for this Committee to sign the union contract. The letter requested of the union to be attached to the contract specifying that further discussion needs to be held on some matters was received. Inasmuch as the meeting will not take an extended period of time, it was decided to meet with the union on Friday, December 12, 1975, at 5 p.m. for the purpose of signing the contracts. The Controller was directed to have the Judges in attendance, as they are part of and will be required to sign the contract.

The Committee next discussed a resolution from Manistee County regarding a Michigan House Bill and Senate Bill which would greatly increase the cost of Workmen's Compensation. Noting that both bills have been defeated, the resolution was ordered placed on file.

The Committee then discussed the matter of the Commission on Aging employees having a vacation policy in excess of the Courthouse employees. Commissioner May mentioned that in having Dr. Potter on the Commission on Aging, they adopted the same vacation policy as the Health Department. It was noted that the salary for these employees is being handled through the General Fund. The secretary for the Commission on Aging has been placed in the employees' union. At this point in time, it would be difficult to have her removed from the Courthouse union. Commissioner May mentioned that the Commission on Aging is a policymaking board and the vacation policy was established. It was pointed out that the wording of the contract does not allow her to be covered. It states, "all full-time and part-time employees including 25th Circuit Court, Probate Court, District Court, and excluding Sheriff's Department, Road Commission and all others." If she is to be a member of the union, this wording should be changed to include the Commission on Aging. It was generally felt that the Commission on Aging should have the same employee policies as the Courthouse, and after discussion it was moved by Commissioner May, supported by Commissioner Anderson and unanimously adopted that this Committee recommend to the Commission on Aging that they not exceed the fringe benefits of Courthouse employees.

The Committee then discussed the need to take bids on life insurance for union members. As a part of the contract each union member is to receive a term life insurance policy in the amount of \$7,500. The Controller mentioned that when signing the contract some stipulation should be made that the life insurance article within the contract not be effective until the insurance is purchased. If this stipulation is not made and an employee dies after the contract is signed, the employer could be liable for the \$7,500. The Controller's Office was directed to proceed with the taking of bids for this insurance.

The Committee then discussed the job discrimination on the part of the Sheriff. Inasmuch as the Sheriff could not be in attendance and has authority to hire new employees in January, it was moved by Commissioner May, supported by Commissioner Alderton and unanimously adopted that a memo be sent from this Committee notifying the Sheriff that it is a County policy not to discriminate in hiring practices, the memo to mention that a complaint has been received in this regard.

Lary Ryolen Secretary

A regular meeting of the Personnel Committee was duly called and held on Thursday, November 6, 1975, at 7 $p_{\bullet}m_{\bullet}$ at the Courthouse.

Present: Commissioners Alderton, Anderson, Goldsworthy, Leadbetter, May and

Trapp.

Absent: None.

The meeting was called to order by Chairman Leadbetter.

Maintenance Supervisor Hillier joined the meeting for a discussion of his position with the County. He mentioned that when he was hired he thought he would be in charge of air conditioning and heating systems for the County buildings. Since that time, there has been more responsibility added. He does not mind the added work and responsibility, although there should be an increase in salary to compensate for it.

During discussion it was mentioned that Mr. Hillier will be in full charge of the building Maintenance Department. For the next meeting of this Committee he will write up his ideas and suggestions on the operation of the Maintenance Department. Mr. Hillier then left the meeting.

Mr. Tom Yondorf, CUPPAD representative working on the Job Classification Study, then joined the meeting. At this point in time, he has completed the salary portion of the study. This was done through the use of labor market data obtained from five or six businesses in the local community and ten counties of fairly equal size in population and state equalized valuation. Job questionnaires were handed out to all employees, rough drafts prepared, and the drafts reviewed with the department heads. The study breaks down the employees into three overall catagories (technical, office, para-professional and service; professional; managerial). To reach the salary recommendations, each job was rated on a point system, whereby a differing number of points were given for varying degrees of education, physical effort, on-the-job training, etc. The salary information presented recommends salary increases for some employees and suggests red-lining salaries of other employees.

During discussion it was mentioned that the individual job descriptions should be useful even if the salary recommendations are not accepted. It may be possible to give all employees a 2% raise now and then be selective with which personnel receive the 7% increase. Mr. Yondorf mentioned that according to his figures, if the job study is accepted, it will call for a 4.6% increase on total salaries, or approximately \$44,000. He mentioned that he will be working to complete the study, hopefully within the next two to three weeks. If questions arise, he will be available to answer them. He then left the meeting.

The Committee then discussed the matter of terminal sick leave for retired Sheriff Pequet. The Controller reported that County Clerk Johnson was paid terminal sick leave benefits when she retired. During discussion it was felt that Mr. Pequet should be paid for his sick leave accumulation as Undersheriff. This should probably be paid at the rate received as Undersheriff. After discussion it was moved by Commissioner May, supported by Commissioner Trapp and adopted (Commissioner Leadbetter voting nay) that Mr. Pequet be paid $\frac{1}{2}$ of his accumulated sick leave as Undersheriff. (the amount to be paid is 1,156.32 - 96 days $\frac{1}{2}$ x 1.24.09 per day).

The Committee briefly discussed the matter of hiring a replacement for former Maintenance Supervisor Trudgeon. With Mr. Hillier assuming the responsibility of Maintenance Supervisor, all that is needed is to hire an additional custodian. The Controller was directed to contact Mr. Hillier and proceed with the hiring of a custodian.

The Committee then discussed a verbal request of Mr. Bill Everett concerning the SUNDARA Project. He is wondering about the possibility of the County picking up the fringe benefits for the SUNDARA house parents. These costs would be reimbursed to the County. The request was made in that, if the benefits (hospitalization, life insurance, etc.) were paid by SUNDARA, the cost would be higher because they do not have the benefit of a group rate. It was felt that this is something that the County should not really get involved with, and it was suggested that the Controller contact Mr. Everett and suggest that he contact Mr. Tom Baldini for placement on the agenda for the Community Mental Health meeting, as this may be the proper approach.

Personnel Committee Page 2 November 6, 1975

The Committee then read and discussed a communication from the City of Negaunee regarding the possible hiring of a labor negotiator for all County units of government. During discussion it was felt that this is a matter for future consideration. At this point, there are very few, if any, townships that would have use for such a person. The County's out departments (Acocks, County Road Commission, etc.) may wish to continue to use their own legal council for contract advice. It was felt that more information should be obtained as to how many other units of government are interested.

After discussion it was moved by Commissioner Trapp, supported by Commissioner Goldsworthy and unanimously adopted that this Committee reply to City Manager Cardone and ask him how many local units of government would be interested in participating in the cost of a labor negotiator.

It was mentioned that the Sheriff should be invited to the next meeting of this Committee to discuss a possible job discrimination charge made at the last meeting of this Committee. The Controller was directed to so invite the Sheriff.

The Committee briefly discussed the additional personnel needed by the Friend of the Court. A new program was instituted in August whereby the Friend of the Court would get about a 25% reimbursment of the total support payments received on ADC cases. It was learned recently that, if the County does not comply and start sending in the necessary forms, action will be taken. A temporary employee has been hired to work on the reports. This person is being paid from the unused ½-time clerk position budgeted in the Controller's Office. It was felt that before a decision could be reached on maintaining the position the progress on the work should be reviewed. This job and the amount of work accomplised by it will be reviewed at the next meeting of this Committee.

Janu R yoden

A regular meeting of the Personnel Committee was duly called and held on October 2, 1975, at 7 p.m. at the Courthouse.

Present: Commissioners Alderton, Anderson, Goldsworthy, Leadbetter and May. Absent: Commissioner Trapp.

The meeting was called to order by Chairman Leadbetter.

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Ms. Lou Ann Krause, who was an MSU intern in the Sheriff's Department, joined the meeting. Commissioner May mentioned that she had asked Ms. Krause to attend the meeting. She had a call from Mrs. Greer, from the Women's Center at NMU, who wanted to talk about Ms. Krause, who feels that she was not treated properly by the Sheriff and Sheriff's Department. The Committee explained to Ms. Krause the Board's relationship to the Sheriff and stated that they would be willing to listen and, if they felt anothing wrong was done, they would do what they could to correct it.

Ms. Krause went to Michigan State University. She was allowed 12 credit hours toward her degree by working in an intern position in the Sheriff's Department. A waiver was signed by MSU saying that, if any injury occurred, the County would not be held responsible. She started out working six weeks with the Road Patrol but, when Sheriff Lasich took over, she was removed from the Road Patrol and was turned into office-type clerical help. When the openings for matrons came up, she approached the Sheriff about the position and was told she would probably not perform well as a matron and would do better in the position of turnkey. The Sheriff told her he would check with the Personnel Committee to see if a female turnkey could be hired. She was told that the Personnel Committee had said no to the idea. She has since heard that the Personnel Committee did not really frown on the idea of a female turnkey. She feels that she may have been discriminated against because of her sex. The Committee mentioned that they would check into the matter. If she was not given a turnkey position for other reasons than sex, she should have been told. Ms. Krause then left the meeting.

The Committee read and discussed a communication from Adrian A. Pequet. The communication requests his terminal sick leave pay for the period when he was Undersheriff. He realizes that in his term as Sheriff he did not accumulate sick leave or vacation. He mentions that Mildred Johnson, who was appointed to the County Clerk; s position, received sick leave benefits upon her retirement. During discussion it was felt that there may have been special Board action to pay Mrs. Johnson. If there was, then a precedent has been set and the Sheriff should also be paid.

This discussion led to discussion on the possibility of setting a policy whereby, if an employee is elected or appointed to an elected position, accumulated sick leave and vacation should be paid at that point. Regarding the Sheriff, the Controller was directed to write Mr. Pequet a letter informing him that the Committee is doing investigation on the pay for Mildred Johnson. As soon as this information is reviewed, he will be informed of their decision.

The Committee then discussed the Courthouse Maintenance Department. The position of Maintenance Supervisor Trudgeon was first reviewed. It was felt that in as much as Jail inmates are not used in cleaning of the Courthouse, there is no reason for him to be deputized. Maintenance Engineer Hillier should be the person in charge of the department. He should be the person to set maintenance schedules, work schedules, sign requisitions, etc. The Controller was directed to inform the department members of the changes made. Mr. Hillier will be requested to list his ideas as to what he thinks his job involves. He should then be invited to the next Personnel Committee meeting to review his views and the Committee's views on what the position entails. For the department a telephone should be installed and the Courthouse departments informed that, if a problem arises, they should contact the Maintenance Engineer.

The Communitee then reviewed communications from Probate Judge DeFant. The first communication relates to overtime pay for the Merckxs when the new Youth Home is opened. The matter of overtime pay for the Merckxs is presently being discussed by the Union Negotiating Committee. The Union members realize that Mr. Merckx'x position should be salaried with no overtime provision.

Personnel Committee Page 2 October 2, 1975

The second communication from the Judge details his views on the cost of the staff for the new Youth Home. It also makes salary suggestions for Mr. Merckx, his assistant, and his wife. This communication will be reviewed with the job classifications are completed.

A third communication from the Judge relates to his salary. He feels that he should be paid on the same basis as are the Circuit Judges. This, too, will be reviewed with the Job Classification Study is completed.

The Committee then discussed salaries to be included in the 1976 Budget. The employees' salaries should show both a January 1st and April 1st rate. Department heads' salaries should be rolled back to the 1975 level with a note stating that salaries may be increased after the Job Classification Study is completed. There should also be a note starting that employees' salaries will increase by 7% on April 1, 1976. Also to be included is a note stating that a contingency fund has been established to cover any salary changes made.

The Committee then briefly discussed the matter of policies established by the County Board. There are some policies which have been set by previous boards. The Controller's Office was directed to research the Board minutes to find out what policies have been set so that the County Board will know what they are now working with. The MAC "Guide to Michigan County Government" may be helpful in suggestions for policy-making.

A regular meeting of the Personnel Committee was duly called and held on Thursday, September 4, 1975, at 7 p.m. at the Courthouse.

Present: Commissioners Alderton, Anderson, Goldsworthy, Leadbetter, May and Trapp.

Absent: None.

In Attendance: Prosecutor Walker and Sheriff Lasich.

The meeting was called to order by Chairman Leadbetter.

Union representatives LaSalle, Korte and Roberts joined the meeting to discuss the Sheriff's Department Supervisors' Contract. The Prosecutor reported that he had reviewed the contract during the last week and found no errors. During a brief Board caucus there was some discussion on the holiday pay article. This article calls for all hours worked on a holiday to be paid at double time and \(\frac{1}{4} \). With the employees being on salary, they should probably not receive that much for working on holidays. After discussion it was felt that the pay is reasonable, as those employees who work on a holiday should get paid at least twice the regular daily rate. It was mentioned that the article dealing with management's rights should probably read the same in both the depulies' and the supervisors' contracts.

After the caucus the Committee reviewed with the union representatives their feelings on the management article. After some discussion the wording was changed slightly to allow both contracts to have exactly the same wording. All copies of the supervisors' contract on hand were corrected and signed. Mr. LaSalle will have the contract submitted to Council 55 for reproduction and will return copies to the Committee. Union representatives LaSalle, Korte and Roberts and Prosecutor Walker then left the meeting.

Probate Judge DeFant then joined the meeting to discuss some concerns he has with the Detention Facility. He mentioned that he has seen a draft of the Courthouse employees' union contract which calls for all part-time employees being union members. It was his understanding that the part-time staff at the Detention Facility would not be union members. The Committee mentioned to the Judge that this was also their understanding, and in the future discussions with the union this matter should be worked out. The Judge mentioned that the staff for the new Facility will consist of Mr. and Mrs. Merckx, one full-time employee covered under the grant, and, in addition to the present staff, four or five part-time employees covered by the grant. None of the part-time employees will work a 40-hour week. The Judge is working on a schedule which would have six of them working a 32-hour week and another six working a 24-hour week. Three alternates will be used when needed. The Judge is in the process of drafting a set of rules for operation of the Facility.

The Judge then discussed with the Committee the procedure for payment to Mrs. Merckx. In her role as matron she is paid \$3.00 per day per child. In 1974, this amounted to about \$5,200. In addition, she is being paid \$4.00 per day per child for food. During discussion it was mentioned that the pay per day for food should somehow be documented. The food system in the Jail was changed because there was no way to keep track of actual costs. The matron should probably be paid on a salary basis and the food system changed to pay only the actual food costs. If a change is made, it should be done when the new Facility is occupied. With Mr. Merckx acting as superintendent and another person acting as his assistant, their may be times when one or both of them would be working substantially over 40 hours per week. The actual hours would be caused mainly by call-in time during the night. The Judge mentioned that these two employees should be exempt from overtime. In this regard the Judge mentioned that an assistant superintendent could probably be hired for about \$9,000 per year.

The Judge then discussed with the Committee a communication he had received from the Juvenile Division employees. They are upset with the fact that the Sheriff's Department sergeants and deputies (with no college education required) will receive a higher rate of pay than the college-educated Juvenile staff. It was mentioned that pay increases may be made in some areas after the job classification study is completed. The Judge mentioned that he would review the ideas suggested and arrive at some dollar figures for future discussion with this Committee. Judge DeFant then left the meeting.

Sheriff Lasich then discussed with the Committee the need for additional staff to adequately run the Jail. There is a need for four additional employees, although the Jail could be run with the addition of three more full-time employees.

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With the additional manpower the use of part-time employees would be eliminated. Presently, the Jail is being operated with a bare minimum of staff. Most of the road patrol has been pulled off and are working at turnkey positions. With sick time and days off, the amount of overtime being paid is enormous. With three additional persons the Jail would be adequately covered, but there would be no road patrol. After discussion it was moved by Commissioner Trapp, supported by Commissioner May and unanimously adopted that the Sheriff be authorized to hire three additional employees to adequately staff the Jail.

The Sheriff mentioned that a road patrol numbering anything less than ten is basically inefficient and costly. Before the road patrol began their turnkey duties, the County had a five-man road patrol, with Chocolay Township having three, Marquette Township having two, and the remaining townships having one or two part-time employees. All of these officers are costing money. The township budgets are presently financing these officers. The Sheriff is suggesting) the possibility of talking to the townships to see if they would be interested in contributing to a central agency. The Sheriff's Department could have 24-hour coverage for the entire County. During discussion it was mentioned that this idea would be a long-range plan and would probably be the best solution in the future. The Sheriff mentioned that in order for the County to run a road patrol seven days a week, at least six additional employees would have to be hired.

The State Jail Inspector has mentioned to the Sheriff that in the future there will be a need for a female turnkey. Male turnkeys are allowed to handle only male inmates; a female turnkey can handle both males and females. The female turnkey could be worked into the staff as vacancies may occur in the future. Sheriff Lasich then left the meeting.

The Committee then discussed the matter of hiring an Emergency Preparedness Director. Mr. Mike Zorza was selected by the Committee some time ago and made an offer of \$10,000 per year. He is interested in the position and is concerned that, if he does come in and do a good job for the County, the Emergency Preparedness Budget be adequate to cover the necessary expenses. The Committee members feel that he is capable of doing the job. He does have many good ideas and suggestions along the lines of ambulance and paramedic services. It was felt that Mr. Zorza would be able to handle all areas of possible future needs. After discussion it was moved by Commissioner Anderson, supported by Commissioner Alderton and adopted (Commissioner May abstaining and Commissioner Goldsworthy voting nay) that Mr. Mike Zorza be hired to fill the position of Emergency Preparedness Director at a salary of \$10,000 for the remainder of 1975, with the 1976 Budget still open for discussion.

The Committee then discussed the verbal request of Circuit Judge Quinnell to have his reporter raised to the same salary as that being paid to Mrs. Bender. With one of the reporters having more seniority, it may be possible to set up the positions as Senior Reporter and Junior Reporter. With these employees being union members, their salaries are negotiable items. The contract calls for re-opening upon completion of the job classification study. This study should show whether or not the two positions are equal. Moved by Commissioner Alderton, supported by Commissioner Trapp and unanimously adopted that no changes be made at the present time.

The Committee then read and discussed a communication concerning salaries, submitted by the County Treasurer, County Clerk, and Register of Deeds. They are requesting that, since they have as much responsibility and more public contact than the County Sheriff, their salaries should be set at \$16,000 each. The deputies in their offices should also be raised to the level presently being paid the Undersheriff. The communication compares the salaries being paid to these officials in the counties of Marquette, Livingston, Lapeer, Midland and VanBuren. The average pay in the other four counties is: Treasurer - \$15,121; Clerk - \$16,580; Register of Deeds - \$13,871; and Sheriff - \$17,129. It was felt that this type of comparison is not really the appropriate way to go about seeking a salary increase. Further discussion will be held on this matter when the salaries of all department heads and elected officials are discussed.

A communication was then read from retired Sheriff Pequet concerning terminal sick leave pay. The communication is his formal request for payment of 50% of

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his accrued sick leave through July 31, 1975. During discussion it was mentioned that elected officials do not accumulate either sick leave or vacation time. The Controller was directed to check the records to see if any other elected official had been paid terminal benefits.

The Controller reported that there is a new act recently signed by the Governor which affects mileage for County Commissioners. The act points out that mileage fixed by the County Board cannot exceed the mileage set for state officials by the State Officials Compensation Commission. It points out further that changes in compensation and mileage can become effective only when members of the County Board commence their terms of office after a general election. This act will have an effect on future negotiations and will be kept on file.

The Committee then discussed the matter of salaries for department heads and elected officials. The matter of setting salaries for department heads cannot actually be done at this time, as the final salaries to be set for employees has not been determined. The job classification study will affect some of the jobs. This, in turn, could necessitate an increase in the department head's salary. Some of the department head positions should be given an increase in the base salary rather than a percentage increase. Some figures should be submitted to the Budget and Executive Committee so that work can continue on the Budget. What should probably be given for budget purposes is a percentage increase plus an amount in contingencies to allow for any increases caused by the job classification study.

The Committee discussed the need to increase the salary of the Assistant Controller. In all other departments the differential between the department head and the assistant is rather small; the Controller's Office has quite a large spread between the two positions. It was mentioned that, if the work of the Controller is satisfactory, in December he will be raised to \$17,655. (There will be no percentage increase on this figure.) To bring the assistant more in line with other departments it was moved by Commissioner Alderton, supported by Commissioner Trapp and unanimously adopted that this Committee recommend to the Budget and Executive Committee that the salary for the Assistant Controller be set at \$13,000 for 1976.

For other department heads it was felt that the Budget and Executive Committee should work with a figure of 9% of their total payroll plus \$17,000 as a contingency for adjustments.

The Committee briefly discussed benefits in the Union contract which should or should not be extended to department heads and elected officials. The only items which would affect the budget would be cost of living and longevity. These items may or may not be extended to department heads and elected officials. Cost of living increases for department heads could be included in the salary for the next year. Longevity may not be necessary, as department heads have other benefits on the job which would compensate for this item. Further discussion will be held on this matter.